# GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL (A COMPANY LIMITED BY GUARANTEE)

GOVERNORS' REPORT AND AUDITED ACCOUNTS
FOR THE YEAR ENDED 31 AUGUST 2017

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## REFERENCE AND ADMINISTRATIVE DETAILS

#### Governors

Mr William Whitmarsh\* (term ended 06/07/2017)

Mr Ikenna Nze\*

Father Cornelius Boyle

Mrs Janet Nelms (resigned 22/08/2017)

Mrs Ann Dempsey

Mrs Catherine King (term ended 30/06/2017)

Mrs Andrena Da Silva\* Mr Neil Ferrigan Mr Godwin Asonye\* Mrs Rita Dada

Mrs Leonore Fernandes\* Mrs Janet Standen\* Mr Oluwatobi Oke

\* Members of the Finance, Audit and Risk Committee

#### Members

Archbishop of Southwark Vicar General of Southwark

Diocesan Financial Secretary of Southwark

#### Senior management team

- Headteacher

Deputy HeadteacherAssistant Headteacher

- Inclusion Manager

- School Business Manager

Mrs Leonore Fernandes Miss Maureen Milmoe Ms Andrea Townsley Mrs Emma Downing Mrs Janet Standen

#### Company registration number

09918358 (England and Wales)

#### Registered office

Dunley Drive New Addington Croydon CR0 0RG United Kingdom

#### Independent auditor

Baxter & Co Lynwood House Crofton Road Orpington Kent BR6 8QE

#### Bankers

Lloyds Bank George Street Croydon CR0 2NS

#### **Solicitors**

Winckworth Sherwood Minerva House 5 Montague Close London

SE1 9BB

#### **GOVERNOR'S REPORT**

#### FOR THE YEAR ENDED 31 AUGUST 2017

The governors present their annual report together with the financial statements and auditor's report of the charitable company for the year ended 31 August 2017. The annual report serves the purposes of both a governors' report, and a directors' report under company law.

The accounts have been prepared in accordance with the accounting policies set out in note 1 to the accounts and comply with the charitable company's Memorandum and Articles of Association, the Companies Act 2006, the Statement of Recommended Practice 2015, "Accounting and Reporting by Charities", and the Academies' Accounts Direction 2016/17 issued by the ESFA.

The principal activity of the company is the operation of a state-funded Academy; Good Shepherd Catholic Primary & Nursery School, providing a state education for students aged 3 to 11. It has a pupil capacity of 244 (30 per infant class, 32 per junior class and 26 in the Nursery class) and had a roll of 237 in the school census in May 2017.

#### Structure, governance and management

#### Constitution

The academy trust was incorporated as a company on 16 December 2015 and the predecessor school converted to academy status on 01 February 2016. The academy trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the academy trust.

The governors of Good Shepherd Catholic Primary & Nursery School are also the directors of the charitable company for the purposes of company law and they are trustees of the charitable company.

Details of the governors who served during the year are included in the Reference and Administrative Details on page 1.

#### Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

#### Governors' indemnities

No indemnities have been given to any third parties on behalf of any governors.

#### Method of recruitment and appointment or election of governors

In accordance with the articles, the governors of the charitable company are the trustees and directors of the charitable company. They are appointed as follows:

- a) 8 Foundation Directors appointed by the Archbishop of the Diocese;
- b) 2 Staff Governors appointed by the Directors;
- c) The Principal being an ex officio Governor;
- d) 1 Local Governor appointed by the Governing Body;
- e) A minimum of 2 Parent Governors appointed by the Directors;
- f) Co-opted Directors appointed by the Directors.

#### Policies and procedures adopted for the induction and training of governors

The training and induction provided for new governors will depend on their existing experience. Where necessary, induction will provide training in charity, educational, legal and financial matters. All governors are provided with the information needed (including policies, minutes, budgets, etc.) to undertake their role as governors.

## **GOVERNOR'S REPORT (CONTINUED)**

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### Organisational structure

The board of governors, the majority of whom are non-executive, comprises those persons appointed under the Articles of Association. The board meets at least three times a year and has five committees which deal with policies, developments and assessment of different areas of the running of the Academy. The committees are as follows:

- Resources Committee\* incorporating premises and HR
- Achievement & Standards Committee\*
- Finance, Audit and Risk Committee\*
- Pay & Performance Committee
- · Admissions Committee

All of the committees\* are formally constituted with terms of reference and comprise appropriately qualified and experienced members. Governors delegate specific responsibilities to its committees, the activities of which are reported to and discussed at full Governing Body Meetings. The committees meet each term. All policies and budget decisions are agreed by the Governing Body.

The Headteacher is the Accounting Officer and is a member of the Resources, Achievement & Standards, Finance Committee, and reports to the Pay & Performance Committees. The Business Manager is the Principal Finance Officer.

The day to day management of the Academy is undertaken by the Headteacher, supported by the Leadership Team.

## Arrangements for setting pay and remuneration of key management personnel

The senior management team (SMT) are the key management personnel of the trust. Trustees are also senior management although they receive no pay or other remuneration in respect of their role as trustees. Where staff trustees are in place, they receive remuneration for their role as staff and their pay is determined in the same way as applicable to all other staff. Further details of remuneration paid to staff who are trustees is set out within the notes to the accounts.

The pay of the Headteacher is set annually by the Headteacher Performance Management Committee, having regards to performance against objectives set the previous year as indicated through performance management. Pay of other SMT members is recommended to and approved by the Pay Committee again having regard to performance against previously agreed objectives and any recommendations made by the Headteacher.

#### Related Parties and other Connected Charities and Organisations

The school is a standalone converter academy but is part of the Croydon Catholic Umbrella Trust (consisting of a number of Catholic Primary schools in the Croydon borough).

The aims and objectives of the Umbrella Trust are:

#### The Umbrella Trust has the following aims:

- To enable all Catholic schools within the Umbrella Trust to provide high quality education for all their pupils and achieve the best possible standards.
- To maintain, promote and develop the Catholic ethos in our schools.
- To support all the Croydon Catholic Primary Schools in their individual visions and to enable all pupils to achieve their full potential within a Catholic community.
- To identify areas of strength in our schools.
- To identify areas of potential difficulty in any of the schools and action appropriate intervention by offering
  effective and on-going support to any school within the Trust facing challenging circumstances within the
  capacity of the group.
- To broker support from external providers as appropriate.
- To share expertise and best practice.
- To secure cost effective resources and identify savings through economy of scale purchasing and negotiating services and agreements.

## **GOVERNOR'S REPORT (CONTINUED)**

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### Objectives and activities

#### Objectives and aims

The objectives of the company are the advancement of the Catholic religion in the Diocese and to promote for the benefits of the inhabitants of the local area, the provision of facilities for recreation. It achieves these objectives by operating the Good Shepherd Catholic Primary & Nursery School, providing a state-funded primary education free of charge to its pupils and by making its facilities available to the local community.

#### Objectives, strategies and activities

The main objectives during the last year were to:

- Further support the spiritual development of all pupils based on Christian values
- Nurture all pupils to achieve their full potential and make a difference to the world they live in
- Build resilience and determination and encourage high aspirations for all.
- Provide all pupils with a broad and balanced curriculum to prepare them for the present and future
- Further raise the standards for all pupils and increase attainment at the end of each key stage with the funds available

#### Strategies to Achieve Objectives

- Develop a lifelong love for learning through developing a wide range of enriched experiences
- · To deploy staff and other resources to efficiently improve teaching and learning
- To use effective assessment measures to track progress and attainment against the set of objectives and the national norm. To evaluate the impact of strategies and resources used.
- To efficiently use financial resources to achieve the objectives.
- To monitor school finance to ensure efficient use of funds to meet objectives
- To set a budget within the funds available and consideration of future objectives

#### Public benefit

In setting the objectives and planning the associated activities, governors have given careful consideration to the Charity Commission's general guidance on public benefit. The key public benefit delivered by Good Shepherd Catholic Primary & Nursery School is the maintenance and development of a high quality education. This education is primarily for the young people of the Good Shepherd Parish and surrounding parishes and for those who then meet the admissions criteria.

The School provides a broad and balanced curriculum which helps prepare pupils for modern day life. Additional afterschool, enrichment activities and educational trips are available to enrich pupils' learning.

## **GOVERNOR'S REPORT (CONTINUED)**

## FOR THE YEAR ENDED 31 AUGUST 2017

#### Strategic report

#### **Key Performance Indicators**

#### Achievements and performance

At Good Shepherd all pupils are closely tracked from Nursery to Year 6 to ensure high levels of progress and attainment. Published and internal data informs whole school development plans to ensure strong outcomes.

**EYFS** – 83% of the cohort achieved GLD at the end of Reception which was higher than National and Local levels

#### Key Stage 1

Year 1 - 97% of pupils passed the phonics screening test. This is above national and local attainment.

Year 2 - 91% of the pupils resitting the Phonics test passed at the end of Year 2 and this was above national and local figures

<u>Year 2</u> – Attainment for pupils achieving the expected standard was above national and local averages Reading: 83% Writing: 83% Maths: 80%

Pupils achieving high levels of attainment and exceeding the expected standard was above or in line with national and local data.

#### **Exceeding expected standards:**

Reading: 23% Writing: 23% Maths 20%

#### Key Stage 2

Attainment was above national and in some cases local authority averages:

Reading: 73% Writing: 87% Maths: 53% GPS: 67% Combined (R, W & M): 47%

#### **Exceeding expected standards:**

Attainment was above National and local authority averages:

Reading: 27% Writing: 20% Maths: 17% GPS: 27% Combined (R, W & M): 13%

Results have improved over a three year period at the end of EYFS and KS1. Progress is also strong at the end of key stage 2. However, 2017 saw a dip in results owing to some pupils not achieving expected standards in maths. This had a direct impact on the overall percentage of pupils achieving expected standards for combined subjects (reading, writing and maths).

#### Going concern

After making appropriate enquiries, the board of governors has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason it continues to adopt the going concern basis in preparing the financial statements.

#### Financial review

We receive our income from a number of different sources. The majority of our income comes from central government via the Education and Skills Funding Agency who provide us with grant, based largely on our student numbers to cover our staffing and other general running costs (General Annual Grant -GAG). The ESFA may provide us with additional grants which are earmarked for specific purposes (such as Pupil Premium which must be used to raise the attainment of disadvantaged pupils). These appear in the accounts as DfE/ESFA grants. Where we receive grant or other funding from the Local Authority (such as where we undertake responsibilities on their behalf in respect of our students) this appears in the accounts as other government grants. Such income is collectively referred to as "Restricted Funds".

## **GOVERNOR'S REPORT (CONTINUED)**

#### FOR THE YEAR ENDED 31 AUGUST 2017

Other income is received from parents (for example as contributions to trip or other costs) and from third parties (for example from our bank for interest on our account balances or from others who are charged for their use of our facilities). Such other income may be restricted or unrestricted, depending on whether it comes to us with conditions as to its use or whether it is available for spending at the discretion of the trustees.

We hold funds in two broad categories, funds which are available for spending and other funds which are not available for spending.

Spendable funds are in turn sub-categorised between those which are available for spending at the discretion of trustees ("Unrestricted Funds") and those which are subject to condition or restriction, ("Restricted Funds").

Funds not available for spending include the book value of fixed assets such as land, buildings and equipment. These have a value and are therefore included as assets in the accounts but clearly, we cannot spend this value. In common with all academies and Local Authorities, our share of the Local Government Pension Scheme deficit must also be reflected in our accounts and as this is not a conventional liability, it does not need to be deducted from spendable funds. We meet our obligations in respect of the LGPS by paying over pension contributions due as calculated by the scheme's actuaries.

The following balances held were held at 31 August;

| Fund   |           | Category   | 2017<br>£'000                              | 201 <del>6</del><br>£'000 |
|--|-----------|--|--|---------------------------|
| GAG Other DfE/ESFA Grants Other Government Grants Other Income Unspent Capital Grants Other Income | Sub-total | Restricted General Funds Restricted General Funds Restricted General Funds Restricted General Funds General Restricted Funds Restricted Fixed Asset Fund Unrestricted General Fund | 4<br>-<br><u>5</u><br><b>9</b><br>-<br>283 | 1<br>4<br>4<br>9<br>279   |
|  | Sub-Total | Spendable Funds  | 292  | 288                       |
| Net Book Value of Fixed Asse<br>Share of LGPS Deficit  | ets       | Restricted Fixed Asset Fund<br>Restricted Pension Reserve  | 501<br><u>(798)</u>                        | 516<br><u>(773)</u>       |
|  | Total     | All Funds  | <u>(5)</u>                                 | <u>31</u>                 |

#### Reserves policy

The principal policy on reserves is that accumulation of unspent GAG balances should not breach any limits thereon set out in the Funding agreement. The level of reserves should never be in deficit.

Each year the Governors review the resource requirements and grant and other income that is forecast for the coming year and an annual budget is formulated and approved.

#### Investment policy and powers

There are no investments held beyond cash deposits retained with the major UK clearing banks. Speculative investments are not permitted.

## **GOVERNOR'S REPORT (CONTINUED)**

## FOR THE YEAR ENDED 31 AUGUST 2017

#### Principal risks and uncertainties

The governors have assessed the major risks to which the Academy is exposed, in particular those relating to academic performance/finances/child welfare/admissions. The governors have implemented a number of systems to assess risks that the Academy faces, and have developed policies and procedures to mitigate those risks. Where significant financial risk still remains they have ensured they have adequate insurance cover. The Academy has an effective system of internal financial controls and this is explained in more detail in the Governance Statement.

The principal financial risk faced by the company is that ongoing pressure on funding results in a risk that deficits may be experienced. The budgeting and reporting process, including scrutiny by the governors of actual financial performance, mitigates the risk.

As the nature of the financial instruments dealt with by the company is relatively simple (bank balances, debtors and "trade" creditors), governors consider the associated risk in this area to be minimal.

The risk resulting from the company's share of the LGPS deficit is managed by following the advice of the scheme's actuaries, specifically as regards the level of contributions payable, ensuring that annual budgets are drawn up to reflect the actuary's advice.

Most of the company's income is obtained from the DfE (via the Education and Skills Funding Agency) in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the DfE during the period ended 31 August 2017 and the associated expenditure are shown as restricted funds in the statement of financial activities.

The main risks identified include:

- Funding level per pupil
- Level of pupils on roll

These risks are reviewed by the Finance, Audit and Risk Committee and procedures are in place to mitigate these risks.

#### Plans for future periods

- Further support the spiritual development of all pupils based on Christian values
- Provide all pupils with a broad and balanced curriculum to prepare them for the present and future
- Further raise the standards for all pupils and increase attainment at the end of each key stage with the funds available

#### Funds held as custodian trustee on behalf of others

The academy trust is not acting as custodian for any other external body.

## **GOVERNOR'S REPORT (CONTINUED)**

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### **Auditor**

in so far as the Governors are aware:

- · there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees' report, incorporating a strategic report, was approved by order of the Board of Governors, as the company directors, on 5<sup>th</sup> December 2017 and signed on its behalf by.

l Nze

Chair of Governor

## **GOVERNANCE STATEMENT**

## FOR THE YEAR ENDED 31 AUGUST 2017

#### Scope of responsibility

As Governors we acknowledge we have overall responsibility for ensuring that Good Shepherd Catholic Primary & Nursery School has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Governors has delegated the day-to-day responsibility to Mrs L Fernandes, the Headteacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Good Shepherd Catholic Primary & Nursery School Trust and the Secretary of State for Education. The Accounting Officer is also responsible for reporting to the Board of Governors any material weaknesses or breakdowns in internal control.

#### Governance

The information on governance included here supplements that described in the Governors' Report and in the Statement of Governors' Responsibilities. The Board of Governors has formally met four times during the year 2017. Attendance during the year at meetings of the Board of Governors was as follows:

| Governors  | Meetings attended                      | Out of possible                           |
|--|--|---|
| Mr William Whitmarsh Mr Ike Nze Mrs Catherine King Father Cornelius Boyle Mrs Janet Nelms Mrs Ann Dempsey Mr Neil Ferrigan Mrs Andrena Da Silva Mr Godwin Asonye Mrs Rita Dada | Meetings attended  4 4 3 4 0 4 4 3 0 2 | 4<br>4<br>4<br>4<br>4<br>4<br>4<br>4<br>4 |
| Mrs Leonore Fernandes<br>Mrs Janet Standen<br>Mr Oluwatobi Oke   | 4<br>4                                 | 4<br>4                                    |

#### Governance reviews:

The Finance, Audit and Risk Committee is a sub-committee of the main Governing Body. Its purpose is to plan and recommend budget for approval by the Full Governing Body. They obtain regular reports from the, School Business Manager and the Academy's Auditors. The Finance, Audit and Risk Committee has formally met 3 times during the year. Attendance at meetings in the year was as follows:

| Governors             | <b>Meetings attended</b> | Out of possible |
|-----------------------|--------------------------|-----------------|
| Mr William Whitmarsh  | 3                        | 3               |
| Mr Godwin Asonye      | 0                        | 3               |
| Mrs Andrena Da Silva  | 3                        | 3               |
| Mrs Leonore Fernandes | 3                        | 3               |
| Mrs Janet Standen     | 3                        | 3               |

### **GOVERNANCE STATEMENT (CONTINUED)**

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### **Review of Value for Money**

As accounting officer the Headteacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the academy trust has delivered improved value for money during the year by:

The school development plan and school evaluation form informs use of funds to ensure value for money. Over the past year the several projects have been undertaken to support continued high standards within Good Shepherd School. Some of these are:

- Development of the outdoor area in Early Years to support development of speaking and listening skills and creative learning
- Reorganisation of the Infant and Junior Playground to promote physical exercise and help children to make healthier life choices.
- Restructure of the learning environment to provide focused study areas to develop basic literacy, numeracy and technology skills

## The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Good Shepherd Catholic Primary & Nursery School for the year from 01 September 2016 to 31 August 2017 and up to the date of approval of the annual report and financial statements.

#### Capacity to handle risk

The board of Governors has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of Governors is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the year from 01 September 2016 to 31 August 2017 and up to the date of approval of the annual report and accounts. This process is regularly reviewed by the board of Governors.

#### The risk and control framework

The Academy Trust's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Governors;
- regular reviews by the Resources Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- · delegation of authority and segregation of duties;
- · identification and management of risks.

## **GOVERNANCE STATEMENT (CONTINUED)**

## FOR THE YEAR ENDED 31 AUGUST 2017

The board of governors have appointed its external auditors to perform a supplementary programme of work on internal controls. The role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems.

Baxter & Co have conducted 2 visits during the year, following each of which a report was issued, setting out findings and recommendations. They report to the Governing Body on the operation of the systems of control and on the discharge of the Governing Body's financial responsibilities.

Checks carried out included:

- · Testing of payroll systems
- · Testing of purchases system
- Testing of control account/bank reconciliations
- Testing of compliance with some of the key regularity requirements within the ESFA's Academies Financial
  Handbook

The Governing Body are satisfied that the function has been fully delivered in line with the ESFA's requirements. No material control weaknesses have been notified.

#### Review of effectiveness

As accounting officer the Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- · the work of the external auditor;
- the financial management and governance self-assessment process
- the work of the executive managers within the Academy Trust who have responsibility for the development and maintenance of the internal control framework.
- · the work of the external financial consultant

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the Finance, Audit and Risk Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the Board of Governors on 5 December 2017 and signed on its behalf by:

l Nze

**Chair of Governors** 

L Fernandes

**Accounting Officer** 

## STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

#### FOR THE YEAR ENDED 31 AUGUST 2017

As accounting officer of Good Shepherd Catholic Primary & Nursery School I have considered my responsibility to notify the Academy Trust Board of Governors and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the Academy Trust and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2016.

I confirm that I and the Academy Trust's Board of Governors are able to identify any material irregular or improper use of funds by the Academy Trust, or material non-compliance with the terms and conditions of funding under the Academy Trust's funding agreement and the Academies Financial Handbook 2016.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Governors and ESFA:

L Fernandes

**Accounting Officer** 

05 December 2017

## STATEMENT OF GOVERNORS' RESPONSIBILITIES

#### FOR THE YEAR ENDED 31 AUGUST 2017

The Governors (who act as trustees for Good Shepherd Catholic Primary & Nursery School and are also the directors of Good Shepherd Catholic Primary & Nursery School for the purposes of company law) are responsible for preparing the Governors' Report and the Financial Statements in accordance with the Annual Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Governors to prepare Financial Statements for each financial year. Under company law the Governors must not approve the Financial Statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these Financial Statements, the Governors are required to:

select suitable accounting policies and then apply them consistently;

 observe the methods and principles in the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017;

make judgements and accounting estimates that are reasonable and prudent;

 state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the Financial Statements; and

 prepare the Financial Statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Governors are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the Financial Statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Governors are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The Governors are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of Financial Statements may differ from legislation in other jurisdictions.

Approved by order of the Board of Governors on 05 December 2017 and signed on its behalf by:

l Nze

**Chair of Governors** 

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

#### Opinion

We have audited the Financial Statements of Good Shepherd Catholic Primary & Nursery School for the year ended 31 August 2017 which comprise the Statement of Financial Activities, the Balance Sheet, the Statement of Cash Flows and the notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017 issued by the Education and Skills Funding Agency.

In our opinion the Financial Statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2017 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended:
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2015 and the Academies Accounts Direction 2016 to 2017.

#### Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the Financial Statements' section of our report. We are independent of the Academy Trust in accordance with the ethical requirements that are relevant to our audit of the Financial Statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Governors' use of the going concern basis of accounting in the preparation of the Financial Statements is not appropriate; or
- the Governors have not disclosed in the Financial Statements any identified material uncertainties that may cast significant doubt about the Academy Trust's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the Financial Statements are authorised for issue.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL (CONTINUED)

#### Other information

The other information comprises the information included in the annual report, other than the Financial Statements and our auditor's report thereon. The Governors are responsible for the other information. Our opinion on the Financial Statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the Financial Statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the Governors' Report including the incorporated strategic report for the financial year for which the Financial Statements are prepared is consistent with the Financial Statements; and
- the Governors' Report including the incorporated strategic report has been prepared in accordance with applicable legal requirements.

#### Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Academy Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Governors' Report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the Financial Statements are not in agreement with the accounting records and returns; or
- certain disclosures of Governors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

#### Responsibilities of Governors

As explained more fully in the Statement of Governors' Responsibilities, the Governors are responsible for the preparation of the Financial Statements and for being satisfied that they give a true and fair view, and for such internal control as the Governors determine is necessary to enable the preparation of Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, the Governors are responsible for assessing the Academy Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governors either intend to liquidate the charitable company, or have no realistic alternative but to do so.

# INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL (CONTINUED)

## Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

A further description of our responsibilities for the audit of the Financial Statements is located on the Financial Reporting Council's website at: http://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

David John Walsh FCCA (Senior Statutory Auditor)

For and on behalf of Baxter & Co

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**Statutory Auditor** 

**Chartered Certified Accountants** 

Lynwood House Crofton Road Orpington Kent BR6 8QE

Dated December 2017

# INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL AND THE EDUCATION AND SKILLS FUNDING AGENCY

In accordance with the terms of our engagement letter dated 25 February 2016 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2016 to 2017, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Good Shepherd Catholic Primary & Nursery School during the period 1 September 2016 to 31 August 2017 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Good Shepherd Catholic Primary & Nursery School and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to the Good Shepherd Catholic Primary & Nursery School and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Good Shepherd Catholic Primary & Nursery School and ESFA, for our work, for this report, or for the conclusion we have formed.

# Respective responsibilities of Good Shepherd Catholic Primary & Nursery School's accounting officer and the reporting accountant

The Accounting Officer is responsible, under the requirements of Good Shepherd Catholic Primary & Nursery School's funding agreement with the Secretary of State for Education dated 29 January 2016 and the Academies Financial Handbook, extant from 1 September 2016, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2016 to 2017. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2016 to 31 August 2017 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

#### Approach

We conducted our engagement in accordance with the Academies Accounts Direction 2016 to 2017 issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

The work undertaken to draw to our conclusion includes:

- · Review of payments to staff;
- Review of payments to suppliers and other third parties;
- Review of grant and other income streams;
- Review of some key financial control procedures;
- Discussions with finance staff;
- Consideration of the record maintained by the Accounting Officer of the oversight they have exercised;
- Consideration of the programme of risk review and checking of financial controls implemented by the trust in order to comply with its obligations under 2.4.9 of the Academies Financial Handbook 2016, issued by the ESFA.

# INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL AND THE EDUCATION AND SKILLS FUNDING AGENCY (CONTINUED)

#### Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2016 to 31 August 2017 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Baxter & Co

Independent Reporting Accountants Chartered Certified Accountants

Lynwood House Crofton Road Orpington Kent BR6 8QE

Dated: .... December 2017

# STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

## FOR THE YEAR ENDED 31 AUGUST 2017

| •  |       | Unrestricted<br>Funds | General                                 | ricted funds:<br>Fixed asset | Total 2017 | Total<br>2016 |
|--|-------|-----------------------|---|------------------------------|------------|---------------|
| (  | Notes | £'000                 | £,000                                   | £'000                        | £'000      | £'000         |
| Income and endowments from:  Donations and capital grants                | 3     |                       | 1                                       | 6                            | 7          | 8             |
| Donations - transfer from local  | 3     | -                     | Ī                                       | O                            | ,          | J             |
| authority on conversion  |       | _                     | _                                       | -                            | _          | 240           |
| Charitable activities:   |       |                       |   |                              |            |               |
| - Funding for educational operations                                     | 4     | 16                    | 1,243                                   | -                            | 1,259      | 728           |
| Other trading activities   | 5     | 33                    | -                                       | -                            | 33         | 13            |
|  |       |                       |   |                              |            | -             |
| Total income and endowments  |       | 49                    | 1,244                                   | 6                            | 1,299      | 989           |
| Expenditure on:  |       |                       | *************************************** |                              |            |               |
| Raising funds  | 6     | _                     |   | -                            | _          | 6             |
| Charitable activities:   |       |                       | •                                       |                              |            |               |
| - Educational operations   | 7     | 45                    | 1,285                                   | 27                           | 1,357      | 778           |
| Total expenditure  | 6     | 45                    | 1,285                                   | 27                           | 1,357      | 784           |
| Net income/(expenditure)   |       | 4                     | (41)                                    | (21)                         | (58)       | 205           |
| Transfers between funds  |       | -                     | (6)                                     | 6                            | -          | -             |
| Other recognised gains and losses<br>Actuarial gains/(losses) on defined |       |                       |   |                              |            |               |
| benefit pension schemes  | 17    |                       | 22                                      |                              | 22         | (174)         |
| Net movement in funds  |       | 4                     | (25)                                    | (15)                         | (36)       | 31            |
| Reconciliation of funds  |       |                       |   |                              |            |               |
| Total funds brought forward  |       | 279                   | (764)                                   | 516                          | 31         | <u></u>       |
| Total funds carried forward  |       | 283                   | (789)                                   | 501                          | (5)        | 31            |

The comparative figures for 2016 are analysed according to fund on the next page of these financial statements.

# STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

## FOR THE YEAR ENDED 31 AUGUST 2017

## SUPPLEMENTARY NOTE: COMPARATIVE INFORMATION FOR THE YEAR ENDED 31 AUGUST 2016

|   |        | Unrestricted   |                  | cted funds:          | Total         |
|---|--------|----------------|------------------|----------------------|---------------|
|   | Notes  | Funds<br>£'000 | General<br>£'000 | Fixed asset<br>£'000 | 2016<br>£'000 |
| Income and endowments from:   | 110.00 | 2000           | 2000             | 2000                 |               |
| Donations and capital grants  | 3      |                | 5                | 3                    | 8             |
| Donations - transfer from local authority on  |        |                |                  |                      |               |
| conversion  |        | 280            | (574)            | 534                  | 240           |
| Charitable activities:  |        |                |                  |                      |               |
| - Funding for educational operations  | 4      | 14             | 714              | -                    | 728           |
| Other trading activities  | 5      | 13<br>         | -                | <u>-</u>             | 13            |
| Total income and endowments   |        | 307            | 145              | 537                  | 989           |
|   |        | Extraction.    |                  |                      |               |
| Expenditure on:   |        |                |                  |                      | _             |
| Raising funds   | 6      | -              | 6                | -                    | 6             |
| Charitable activities:  | _      |                |                  |                      |               |
| - Educational operations  | 7      | 28             | 726<br>——        | 24<br>               | 778<br>——     |
| Total expenditure   | 6      | 28             | 732              | 24                   | 784           |
| Net income/(expenditure)  |        | 279            | (587)            | 513                  | 205           |
| Transfers between funds   |        | •              | (3)              | 3                    | N             |
| Other recognised gains and losses Actuarial losses on defined benefit pension schemes | 17     |                | (174)            |                      | (174)         |
| Net movement in funds   |        | 279            | (764)            | 516                  | 31            |
| Reconciliation of funds Total funds brought forward                                   |        | -              | -                | <u>-</u>             | -             |
| Total funds carried forward   |        | 279            | (764)            | 516                  | 31            |

## **BALANCE SHEET**

#### AS AT 31 AUGUST 2017

|   |       | 2017     |             | 2016  | Cloop |
|---|-------|----------|-------------|-------|-------|
|   | Notes | €,000    | £'000       | £'000 | £'000 |
| Fixed assets                              |       |          | 504         |       | 510   |
| Tangible assets                           | 11    |          | 501         |       | 516   |
| Current assets                            |       |          |             |       |       |
| Debtors                                   | 12    | 51       |             | 74    |       |
| Cash at bank and in hand                  |       | 375      |             | 329   |       |
|   |       |          |             |       |       |
|   |       | 426      |             | 403   |       |
| Current liabilities                       |       |          |             |       |       |
| Creditors: amounts falling due within one |       |          |             |       |       |
| year                                      | 13    | (134)    |             | (115) |       |
|   |       | <u> </u> |             |       |       |
| Net current assets                        |       |          | 292         |       | 288   |
|   |       |          |             |       |       |
| Net assets excluding pension liability    |       |          | 793         |       | 804   |
| Defined benefit pension liability         | 17    |          | (798)       |       | (773) |
|   |       |          | •           |       |       |
| Total net assets                          |       | * *      | (5)         |       | 31    |
| 4   |       |          |             |       |       |
| Funds of the Academy Trust:               |       | ·        |             |       |       |
| Restricted funds                          | 15    |          |             |       |       |
| Fixed asset funds                         |       |          | 501         |       | 516   |
| Restricted income funds                   |       |          | 9           |       | 9     |
| - Pension reserve                         |       |          | (798)       |       | (773) |
|   |       |          |             |       |       |
| Total restricted funds                    |       |          | (288)       |       | (248) |
| Unrestricted income funds                 | 15    |          | 283         |       | 279   |
|   |       |          | <del></del> |       |       |
| Fotal funds                               |       |          | (5)         |       | 31    |
|   |       |          |             |       |       |

The Financial Statements set out on pages 19 to 41 were approved by the Board of Governors and authorised for issue on 05 December 2017 and are signed on its behalf by:

l Nze

**Chair of Governors** 

Company Number 09918358

## STATEMENT OF CASH FLOWS

## FOR THE YEAR ENDED 31 AUGUST 2017

|  |       | 2017        |             | 2016  |       |
|--|-------|-------------|-------------|-------|-------|
|  | Notes | £'000       | €,000       | £'000 | £'000 |
| Cash flows from operating activities                     |       |             |             |       |       |
| Net cash provided by operating activities                | 18    |             | 52          |       | 47    |
| Cash funds transferred on conversion                     |       |             | <b>-</b>    |       | 285   |
|  |       |             |             |       |       |
|  |       |             | 52          |       | 332   |
| Cash flows from investing activities                     |       |             |             |       |       |
| Capital grants from DfE and ESFA                         |       | 6           |             | 3     |       |
| Payments to acquire tangible fixed assets                |       | (12)        |             | (6)   |       |
|  |       | <del></del> | (6)         |       | (3)   |
|  |       |             | <del></del> |       | -     |
| Change in cash and cash equivalents in treporting period | he    |             | 46          |       | 329   |
| Cash and cash equivalents at 1 September 2               | 2016  |             | 329         |       | _     |
| Cash and cash equivalents at 31 August 2                 | 2017  |             | 375         |       | 329   |
|  |       |             |             | •     |       |

#### NOTES TO THE FINANCIAL STATEMENTS

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### 1 Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

#### 1.1 Basis of preparation

The Financial Statements of the Academy Trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their Financial Statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2016 to 2017 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Good Shepherd Catholic Primary & Nursery School meets the definition of a public benefit entity under FRS 102.

#### 1.2 Going concern

The Governors assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The Governors make this assessment in respect of a period of at least one year from the date of authorisation for issue of the Financial Statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the Financial Statements.

#### 1.3 Income

All incoming resources are recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

#### Grants receivable

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

#### Sponsorship income

Sponsorship income provided to the Academy Trust which amounts to a donation is recognised in the statement of financial activities in the period in which it is receivable (where there are no performance-related conditions), where the receipt is probable and it can be measured reliably.

### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### 1 Accounting policies

#### **Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

#### Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the Academy Trust has provided the goods or services.

#### Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the accounts until they are sold. This income is recognised within 'Income from other trading activities'.

#### Donated fixed assets

Donated fixed assets are measured at fair value unless it is impractical to measure this reliably, in which case the cost of the item to the donor is used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the Academy Trust's accounting policies.

#### 1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

#### Expenditure on raising funds

This includes all expenditure incurred by the Academy Trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

#### Charitable activities

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

#### Governance costs

These include the costs attributable to the Academy Trust's compliance with constitutional and statutory requirements, including audit, strategic management, Governors' meetings and reimbursed expenses.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2017

#### 1 Accounting policies

#### 1.5 Tangible fixed assets and depreciation

Assets costing £2,500 or more per item (or less if they form part of a larger purchase or project where the total cost exceeds £10,000) are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding that require the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Where tangible fixed assets have been acquired / funded by other income, the fixed asset fund is also credited. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Leasehold land and buildings

Computer equipment

Fixtures, fittings & equipment

50 years Straight Line

3 - 5 years Straight Line

5 - 15 years Straight Line

## **Fixed Asset Transfer from Predecessor School**

Where fixed assets were transferred to the charitable company from the predecessor school, these have been included at a value determined in accordance with the policy described below:

#### Land

Where land is owned (or occupied under the terms of a long term lease), subject to a legally binding restriction as to its use, it is valued at fair value, based on existing use.

#### Buildings

No specialist buildings have been transferred from the predecessor school.

#### Other Fixed Assets

Other assets transferred from the predecessor school are also included at depreciated replacement cost (subject to the capitalisation limit set).

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

#### 1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods of services it must provide.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### 1 Accounting policies

#### 1.7 Leasing and hire purchase commitments

Rentals payable under operating leases are charged against income on a straight line basis over the period of the lease.

#### 1.8 Financial instruments

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement basis are as follows.

#### Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

#### Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

#### 1.9 Taxation

The Academy Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

#### 1.10 Pensions benefits

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the Academy Trust.

#### **Teachers' Pension Scheme**

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 17, the TPS is a multi-employer scheme and there is insufficient information available to use defined benefit accounting. The TPS is therefore treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

#### NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### 1 Accounting policies

#### **Local Government Pension Scheme**

The LGPS is a funded scheme and the assets are held separately from those of the Academy Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance Sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

#### 1.11 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Governors.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Education and Skills Funding Agency/Department for Education.

#### 2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

#### Critical accounting estimates and assumptions

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 17, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2016 has been used by the actuary in valuing the pensions liability at 31 August 2017. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

#### Critical areas of judgement

In preparing these Financial Statements, the Governors have not needed to exercise any subjective judgements that would be critical to the Academy Trust's Financial Statements.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2017

| _ |                                      |  |   |       |   |
|---|--------------------------------------|--|---|-------|---|
| 3 | Donations and capital grants         | Unrestricted   | Restricted                              | Total | Total                                   |
|   |                                      | funds  | funds                                   | 2017  | 2016                                    |
|   |                                      | £'000  | £'000                                   | £'000 | £'000                                   |
|   | Voluntary Fund                       |  | 4                                       | 1     | ~ <b>5</b>                              |
|   | Voluntary Fund                       | -  | 1 6                                     | 6     | 3                                       |
|   | Capital grants                       |  | . —                                     |       |   |
|   |                                      |  | 7                                       | 7     | 8                                       |
|   |                                      | · ·  |   | ,     |   |
| 4 | Funding for the Academy Trust's educ | cational operations  |   |       |   |
|   |                                      | Unrestricted   | Restricted                              | Total | Total                                   |
|   |                                      | funds  | funds                                   | 2017  | 2016                                    |
|   |                                      | £'000  | £'000                                   | £'000 | £'000                                   |
|   | DfE / ESFA grants                    |  | •                                       |       |   |
|   | General annual grant (GAG)           |  | 1,040                                   | 1,040 | 613                                     |
|   | Other DfE / ESFA grants              |  | 128                                     | 128   | 53                                      |
|   | •                                    |  |   |       |   |
|   |                                      | · -  | 1,168                                   | 1,168 | 666                                     |
|   | ·                                    | **************************************   |   |       |   |
|   | Other government grants              |  |   |       |   |
|   | Local authority grants               | . •  | 24                                      | 24    | 13                                      |
|   | Other local authority grants         |  | 47<br>———                               | 47    | 35 <sub>.</sub>                         |
|   |                                      |  | 71                                      | 71    | 48                                      |
|   |                                      |  |   |       | Medicine Actual                         |
|   | Other funds                          |  |   |       |   |
|   | Other incoming resources             | 16   | 4                                       | 20    | 14                                      |
|   |                                      | hand de section de la constant de la |   |       |   |
|   | Total funding                        | 16   | 1,243                                   | 1,259 | 728                                     |
|   | •                                    |  | MANAGEMENT                              |       | *************************************** |
|   |                                      |  |   |       |   |
| 5 | Other trading activities             |  | •                                       |       |   |
|   |                                      | Unrestricted   | Restricted                              | Total | Total                                   |
|   |                                      | funds  | funds                                   | 2017  | 2016                                    |
|   |                                      | £'000  | £'000                                   | £'000 | £,000                                   |
|   | Catering income                      | 24   | _                                       | 24    | 11                                      |
|   | Nursery Fees Income                  | 5  | -                                       | 5     | 2                                       |
|   | Other income                         | 4  | -                                       | 4     | -                                       |
|   |                                      |  | <del></del>                             |       |   |
|   |                                      | 33   |   | 33    | 13                                      |
|   |                                      |  | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |       |   |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2017

| Expenditure   |               |                   |       |               |               |
|---|---------------|-------------------|-------|---------------|---------------|
| <b>———</b>  | Staff         | Premises          | Other | Total         | Total         |
|   | costs         | & occupancy costs | costs | 2017          | 2016          |
|   | £'000         | €'000             | €'000 | £'000         | £'000         |
| Expenditure on raising funds Academy's educational operations | -             | -                 | •     | -             | 6             |
| - Direct costs  | 722           | 22                | 104   | 848           | 501           |
| - Allocated support costs                                     | 251           | 115               | 143   | 509           | 277<br>———    |
|   | 973           | 137               | 247   | 1,357         | 784           |
| Net income/(expenditure) for the                              | year include  | es:               |       | 2017<br>£'000 | 2016<br>£'000 |
| Fees payable to auditor for:                                  |               |                   |       |               |               |
| - Audit   |               |                   |       | 5             | 4             |
| - Other services  |               |                   |       | 5             | 6             |
| Operating lease rentals                                       |               |                   |       | -             | 3             |
| Depreciation of tangible fixed asset                          | s ·           |                   |       | 27            | 24            |
| Net interest on defined benefit pens                          | ion liability |                   |       | 16            | 9             |
| Included within expenditure are the                           | following tra | nsactions:        |       |               |               |
| •   |               |                   |       | 2017          |               |
|   |               |                   |       | £             |               |
| Gifts made by the trust - total                               |               |                   |       | 40            |               |

(Clarification Note - While many of the disclosures within these accounts are rounded to £'000, the above is not; i.e. the value of gifts during the year was £40 and not £40k).

#### 7 Charitable activities

|  | Unrestricted<br>funds<br>£'000 | Restricted<br>funds<br>£'000 | Total<br>2017<br>£'000 | Total<br>2016<br>£'000 |
|--|--------------------------------|------------------------------|------------------------|------------------------|
| Direct costs - educational operations  | . 43                           | 805                          | 848                    | 501                    |
| Support costs - educational operations | 2                              | 507                          | 509<br>———             | 277<br>———             |
| •                                      | 45                             | 1,312                        | 1,357                  | 778                    |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2017

| 7 | Charitable activities  |        |  |
|---|--|--------|--|
|   |  | Total  | Total  |
|   |  | 2017   | 2016   |
|   |  | £'000  | £'000  |
|   | Analysis of support costs  |        |  |
|   | Support staff costs  | 251    | 149  |
|   | Depreciation and amortisation                                      | 5      | 5  |
|   | Premises and occupancy costs                                       | 110    | 37   |
|   | Other support costs  | 110    | 64   |
|   | Governance costs   | 33     | 22   |
|   |  | 509    | 277  |
|   |  |        | POR SOLUTION AND ADDRESS OF THE PARTY OF THE |
| 8 | Staff costs  |        |  |
|   |  | 2017   | 2016   |
|   |  | €'000  | £'000  |
|   | Wages and salaries   | 696    | 428  |
|   | Social security costs  | 61     | 32   |
|   | Operating costs of defined benefit pension schemes                 | 181    | 106  |
|   | Staff costs  | 938    | 566  |
|   | Supply staff costs   | 35     | 9  |
|   | Staff restructuring costs  |        | 6  |
|   | Total staff expenditure  | 973    | 581  |
|   |  |        | <b>8</b>   |
|   | Staff numbers  |        |  |
|   | The average number of persons employed by the Academy Trust during | -      | 2010   |
|   |  | 2017   | 2016   |
|   |  | Number | Number   |
|   | Teachers   | 12     | 13   |
|   | Administration and support   | 23     | 32   |
|   | Management   | 5      | 6  |
|   |  | 40     | 51   |
|   |  |        |  |

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### 8 Staff costs

The number of persons employed, expressed as a full time equivalent, was as follows:

|                            | 2017   | 2016<br>Number |
|----------------------------|--------|----------------|
|                            | Number |                |
| Teachers                   | 8      | 8              |
| Administration and support | 15     | 15             |
| Management                 | 5      | 5              |
| <b>C</b>                   |        |                |
|                            | 28     | 28             |
|                            |        |                |

#### Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000

| was:              | 2017<br>Number | 2016<br>Number |
|-------------------|----------------|----------------|
| £60,000 - £70,000 | 1              | -              |

#### Key management personnel

The key management personnel of the Academy Trust comprise the Governors and the senior management team as listed on page 1. The total amount of employee benefits (including employer pension contributions, excluding employer NIC) received by key management personnel for their services to the Academy Trust was £245,308 (2016: £135,966).

#### 9 Governors' remuneration and expenses

One or more of the Governors has been paid remuneration or has received other benefits from an employment with the Academy Trust. The Headteacher and other Staff Governors only receive remuneration in respect of services they provide undertaking the roles of Headteacher and staff members under their contracts of employment, and not in respect of their services as Governors.

The value of Governors' remuneration and other benefits was as follows (2016: 7 month period):

#### L Fernandes (Headteacher):

- Remuneration £60,000 £65,000 (2016: £35,000 £40,000)
- Employer's pension contributions £10,000 £15,000 (2016: £5,000 £10,000)

#### J Standen (Staff Governor):

- Remuneration £40,000 £45,000 (2016: £20,000 £25,000)
- Employer's pension contributions £5,000 £10,000 (2016: £0 £5,000)

#### O Oke (Staff Governor):

- Remuneration £15,000 £20,000 (2016: £5,000 £10,000)
- Employer's pension contributions £0 £5,000 (2016: £0 £5,000)

During the year, expenses payments totalling £430 (2016: £21) were reimbursed or paid directly to 3 Governors (2016: 1 Governors).

Other related party transactions involving the Governors are set out within the related parties note.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### 10 Governors and officers insurance

The Academy Trust has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Governors and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy Trust business, and provides cover up to £10,000,000. It is not possible to quantify the Governors and officers indemnity element from the overall cost of the RPA scheme.

#### 11 Tangible fixed assets

|                     | Leasehold<br>land and<br>buildings | Computer equipment | Fixtures,<br>fittings &<br>equipment | Total |
|---------------------|------------------------------------|--------------------|--------------------------------------|-------|
|                     | £'000                              | £'000              | £'000                                | £'000 |
| Cost                |                                    |                    |                                      |       |
| At 1 September 2016 | 428                                | 12                 | 100                                  | 540   |
| Additions           | -                                  | 6                  | 6                                    | 12    |
|                     |                                    |                    |                                      |       |
| At 31 August 2017   | 428                                | 18                 | 106                                  | 552   |
| Depreciation        | · <u>,</u>                         |                    |                                      |       |
| At 1 September 2016 | -                                  | 4                  | 20                                   | 24    |
| Charge for the year | •                                  | 6                  | 21                                   | 27    |
|                     | -                                  |                    |                                      |       |
| At 31 August 2017   | -                                  | 10                 | 41                                   | 51    |
| Net book value      |                                    | <del> </del>       |                                      |       |
| At 31 August 2017   | 428                                | 8                  | 65                                   | 501   |
| At 31 August 2016   | 428                                | . 8                | 80                                   | 516   |
|                     | Western                            |                    |                                      |       |

The Academy occupies the Buildings under the terms of a licence to occupy that does not confer substantially all of the risks and rewards of ownership. The buildings are owned by the Southwark Roman Catholic Diocesan Corporation (a company registered with Companies House no 00393665) being the corporate body which is the Custodian Trustee of the lands and properties of the Roman Catholic Diocese of Southwark Diocesan Trust. The buildings are subject to a Supplemental Agreement dated 29 January 2016 whereby the Academy occupies the buildings on a continual basis until the termination of the Funding Agreement or the Supplemental Agreement. The landlords have agreed that the Academy could jointly enter into a supplemental agreement with the Secretary of State for Education which grants the academy trust the right to occupy the buildings, subject inter-alia to the landlord's ability to give two year's notice of termination of the agreement. The Trustees of the Academy Trust have considered carefully the requirements of and guidance notes within the Academies Accounts Direction 2016 to 2017 issued by the ESFA. They have concluded that, taking into account the rights and obligations placed upon the Academy Trust by the licence to occupy, the substance of the arrangement is not materially different to its legal form. Accordingly they have concluded that it would be misleading to recognise the Academy's right to occupy its buildings as a fixed asset on its balance sheet.

Playing fields are occupied on the basis of a 125 year lease with London Borough of Croydon and are valued at £427,975.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2017

| 12 | Debtors  | 2017<br>£'000 | 2016<br>£'000                           |
|----|--|---------------|---|
|    | VAT recoverable                                | 9             | 21                                      |
|    | Prepayments and accrued income                 | <u>42</u>     | 53<br>                                  |
|    |  | . 51          | 74                                      |
|    |  |               | * · · · · · · · · · · · · · · · · · · · |
| 13 | Creditors: amounts falling due within one year | 2017          | 2016                                    |
|    | ,  | £'000         | £'000                                   |
|    | Trade creditors                                | •             | 17                                      |
|    | Other taxation and social security             | 14            | 16                                      |
|    | Accruals and deferred income                   | 120           | 82                                      |
|    |  | 134           | 115                                     |
|    |  | 43000 A       |   |
| 14 | Deferred income                                | 2017          | 2016                                    |
|    |  | £'000         | £'000                                   |
|    | Deferred income is included within:            |               |   |
|    | Creditors due within one year                  | 48 .          | 18                                      |
|    |  | <del></del>   |   |
|    | Deferred income at 1 September 2016            | 18            | -                                       |
|    | Released from previous years                   | (18)          | -                                       |
|    | Amounts deferred in the year                   | 48<br>———     | 18                                      |
|    | Deferred income at 31 August 2017              | 48            | 18                                      |
|    | •  |               |   |

The deferred income comprises £19k (2016: £14k) for Universal Infant Free School Meal income received in advance, £4k (2016: £4k) Capital Grant income in advance, £23k (2016: £nil) Early Years funding in advance, and £2k (2016: £nil) rates income in advance.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2017

| 15 | Funds  | Balance at<br>1 September<br>2016 | Income | Expenditure | Gains,<br>losses and<br>transfers | Balance at<br>31 August<br>2017 |
|----|--|-----------------------------------|--------|-------------|-----------------------------------|---------------------------------|
|    |  | £'000                             | £'000  | £'000       | £'000                             | £'000                           |
|    | Restricted general funds                     |                                   |        |             |                                   |                                 |
|    | General Annual Grant                         | -                                 | 1,040  | (1,034)     | (6)                               |                                 |
|    | Other DfE / ESFA grants                      | 1                                 | 36     | . (33)      | -                                 | 4                               |
|    | Pupil premium                                | -                                 | 92     | (92)        | -                                 | -                               |
|    | Other government grants                      | 4                                 | 71,    | (75)        | •                                 | -                               |
|    | Other restricted funds                       | 4                                 | 5      | (4)         | -                                 | 5<br>                           |
|    | Funds excluding pensions                     | 9                                 | 1,244  | (1,238)     | (6)                               | 9                               |
|    | Pension reserve                              | (773)                             |        | (47)        | 22                                | (798)                           |
|    |  | (764)                             | 1,244  | (1,285)     | 16                                | (789)                           |
|    | Restricted fixed asset funds                 | <del>-</del>                      |        |             |                                   |                                 |
|    | Transferred on conversion                    | 512                               | -      | (22)        | -                                 | 490                             |
|    | DfE / ESFA capital grants                    | *                                 | 6      | (3)         | -                                 | 3                               |
|    | Capital expenditure from GAG and other funds | 4                                 | -      | (2)         | · 6                               | 8                               |
|    |  | 516                               | 6      | (27)        | 6                                 | 501                             |
|    | Total restricted funds                       | (248)                             | 1,250  | (1,312)     | 22                                | (288)                           |
|    | Unrestricted funds                           |                                   |        |             |                                   |                                 |
|    | General funds                                | 279                               | 49     | (45)        | · ·                               | 283                             |
|    | Total funds                                  | 31                                | 1,299  | (1,357)     | 22                                | (5)                             |

The specific purposes for which the funds are to be applied are as follows:

The Restricted General Funds are used to fund the general operating costs of the Academy.

Under the funding agreement with the Secretary of State, the Academy Trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2017.

The Restricted LGPS Fund represents the Academy's share of the LGPS Pension Fund deficit.

The Restricted Fixed Asset Fund represents investment in fixed assets, net of related depreciation. Unspent capital grants are also held in this fund and their use is restricted to the capital projects for which the grant was paid.

Unrestricted Funds represent balances held at period end that can be applied at the discretion of the Governors, to support any of the Academy's charitable purposes.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2017

#### 15 Funds

| Movements in funds - previou          | us year                                 |        |  |                      |                         |
|---------------------------------------|---|--------|--|----------------------|-------------------------|
|                                       | Balance at<br>16 December               |        |  | Gains,<br>losses and | Balance at<br>31 August |
|                                       | 2015                                    | Income | Expenditure                            | transfers            | 2016                    |
|                                       | £'000                                   | £,000  | £,000                                  | £'000                | £'000                   |
| Restricted general funds              |   |        |  |                      |                         |
| General Annual Grant                  | •                                       | 613    | (610)                                  | (3)                  | -                       |
| Other DfE / ESFA grants               | -                                       | 53     | (52)                                   | -                    | 1                       |
| Other government grants               |   | 48     | (44)                                   | -                    | 4                       |
| Other restricted funds                | -                                       | 10     | (6)                                    | -                    | 4                       |
|                                       |   |        |  |                      |                         |
| Funds excluding pensions              | -                                       | 724    | (712)                                  | (3)                  | 9                       |
| Pension reserve                       | -                                       | (579)  | (20)                                   | (174)                | (773)                   |
|                                       | <del></del>                             |        |  |                      |                         |
|                                       | -                                       | 145    | (732)                                  | (177)                | (764)                   |
|                                       | *************************************** |        |  |                      |                         |
| Restricted fixed asset funds          |   |        |  |                      |                         |
| Transferred on conversion             | ₩                                       | 534    | (22)                                   | -                    | 512                     |
| DfE / ESFA capital grants             | -                                       | 3      | -                                      | (3)                  | -                       |
| Capital expenditure from GAG          |   |        | 4-1                                    | _                    |                         |
| and other funds                       | -                                       | -      | (2)                                    | 6                    | 4                       |
|                                       |   |        |  |                      |                         |
|                                       | -                                       | 537    | (24)                                   | 3                    | 516                     |
|                                       | <u> </u>                                |        |  |                      | <del></del>             |
|                                       |   |        | (==0)                                  | (474)                | (0.40)                  |
| Total restricted funds                |   | 682    | (756)                                  | (174)                | (248)                   |
|                                       | porcer siniferitati                     | ***    | ************************************** |                      |                         |
| II II I I I I I I I I I I I I I I I I |   |        |  |                      |                         |
| Unrestricted funds                    |   |        | (00)                                   |                      | 070                     |
| General funds                         | -                                       | 307    | (28)                                   |                      | 279                     |
|                                       |   |        | 1 200                                  |                      |                         |
| —                                     |   |        | (704)                                  | (474)                | 04                      |
| Total funds                           | -                                       | 989    | (784)                                  | (174)                | 31                      |

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### 15 Funds

| Analysis of net assets between funds                | Unrestricted          | Post        | ricted funds:      | Total        |
|---|-----------------------|-------------|--------------------|--------------|
|   | onrestricted<br>Funds | General     | Fixed asset        | 2017         |
|   | £'000                 | £'000       | £'000              | £'000        |
| Fund balances at 31 August 2017 are represented by: |                       |             |                    |              |
| Tangible fixed assets                               | -                     |             | 501                | 501          |
| Current assets                                      | 283                   | 143         | -                  | 426          |
| Creditors falling due within one year               | -                     | (134)       | -                  | (134)        |
| Defined benefit pension liability                   |                       | (798)       | -                  | (798)        |
|   |                       |             |                    |              |
|   | 283                   | (789)       | 501                | (5)          |
| •   | <del>a.a</del>        | <del></del> |                    | <del>*</del> |
|   | Unrestricted          | Rest        | ricted funds:      | Total        |
|   | Funds                 | General     | Fixed asset        | 2016         |
|   | £'000                 | £1000       | £'000              | £'000        |
| Fund balances at 31 August 2016 are represented by: |                       |             |                    |              |
| Tangible fixed assets                               | -                     | -           | 516                | 516          |
| Current assets                                      | 279                   | 124         | -                  | 403          |
| Creditors falling due within one year               | -                     | (115)       | -                  | (115)        |
| Defined benefit pension liability                   | -                     | (773)       | _                  | (773)        |
|   | 279                   | (764)       | <del></del><br>516 | 31           |

#### 17 Pensions and similar obligations

The Academy Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by the London Borough of Croydon. Both are multi-employer defined benefit schemes.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2012, and that of the LGPS related to the period ended 31 March 2016.

Contributions amounting to £12k (2016: £16k) were payable to the schemes at 31 August 2017 and are included within creditors.

## **Teachers' Pension Scheme**

#### Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Regulations (2010) and, from 1 April 2014, by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies and, from 1 January 2007, automatic for teachers in part-time employment following appointment or a change of contract, although they are able to opt out.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

#### 17 Pensions and similar obligations

The TPS is an unfunded scheme and members contribute on a 'pay as you go' basis - these contributions along with those made by employers are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

#### Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2012 and in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014. The valuation report was published by the Department for Education on 9 June 2014.

The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 16.48% of pensionable pay (including a 0.08% employer administration charge (currently 14.1%)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £191,500 million, and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £176,600 million giving a notional past service deficit of £14,900 million
- an employer cost cap of 10.9% of pensionable pay will be applied to future valuations
- the assumed real rate of return is 3.0% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.75%. The assumed nominal rate of return is 5.06%

During the previous year the employer contribution rate was 14.1%. The TPS valuation for 2012 determined an employer rate of 16.4%, which was payable from September 2015. The next valuation of the TPS is currently underway based on April 2016 data, whereupon the employer contribution rate is expected to be reassessed and will be payable from 1 April 2019.

The employer's pension costs paid to the TPS in the period amounted to £60k (2016: £40k).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is a multi-employer pension scheme. The trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The trust has set out above the information available on the scheme.

#### **Local Government Pension Scheme**

The LGPS is a funded defined-benefit pension scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are 17.5% for employers and 5.5% to 12.5% for employees.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

#### FOR THE YEAR ENDED 31 AUGUST 2017

| 17 Pensions and | similar ol | oligations |
|-----------------|------------|------------|
|-----------------|------------|------------|

| Total contributions made                 | 2017<br>£'000 | 2016<br>£'000 |
|--|---------------|---------------|
| Employer's contributions                 | 55            | 22            |
| Employees' contributions                 | 15            | 9             |
| Total contributions                      | 70            | 31            |
| Total contributions                      |               |               |
| Principal actuarial assumptions          | 2017          | 2016          |
|  | %             | %             |
| Rate of increases in salaries            | 2.90          | 3.10          |
| Rate of increase for pensions in payment | 2.40          | 2.10          |
| Discount rate                            | 2.40          | 2.00          |
|  |               |               |

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

|                      | 201 <i>7</i><br>Years | Years |
|----------------------|-----------------------|-------|
| Retiring today       |                       |       |
| - Males              | 22.3                  | 22.3  |
| - Females            | 24.4                  | 24.4  |
| Retiring in 20 years |                       |       |
| - Males              | 24.0                  | 24.4  |
| - Females            | 26.2                  | 26.7  |
|                      | ·                     |       |

## **Sensitivity Analysis**

Scheme liabilities have been valued at £896k. The measurement of these liabilities would change in the event that key assumptions underlying their valuation changed.

If the discount rate were to decrease by 0.5%, liabilities would be measured at £985k.

If the salaries rate were to increase by 0.5%, liabilities would be measured at £901k.

If the pension rate were to increase by 0.5%, liabilities would be measured at £979k.

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2017

| 17 | Pensions and similar obligations  |               |               |
|----|---|---------------|---------------|
|    | The Academy Trust's share of the assets in the scheme   | 2017          | 2016          |
|    | The Addition of the second of | Fair value    | Fair value    |
|    |   | €'000         | £'000         |
|    | Equities  | 68            | 29            |
|    | Bonds   | 17            | . 9           |
|    | Property  | 11            | 3             |
|    | Other assets  | 2             |               |
|    | Total market value of assets  | 98            | 41            |
|    | Actual return on scheme assets - gain/(loss)  | 26            | 4             |
|    | Amounts recognised in the statement of financial activities   | 2017<br>£'000 | 2016<br>£'000 |
|    | Current service cost  | 86            | 33            |
|    | Interest income   | (1)           | (4)           |
|    | Interest cost   |               | 13            |
|    | Total operating charge  | 102           | 42            |
|    | Changes in the present value of defined benefit obligations   | 2017<br>£'000 | 2016<br>£'000 |
|    | Obligations at 1 September 2016   | 814           | -             |
|    | Obligations acquired on conversion  | •             | 585           |
|    | Current service cost  | 86            | 33            |
|    | Interest cost   | 17            | 13            |
|    | Employee contributions  | 15            | 9             |
|    | Actuarial loss  | 3             | 174           |
|    | Benefits paid   | (39)          |               |
|    | At 31 August 2017   | 896           | 814           |

# NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

# FOR THE YEAR ENDED 31 AUGUST 2017

| ·17 | Pensions and similar obligations                                      |                     |  |
|-----|---|---------------------|--|
|     | Changes in the fair value of the Academy Trust's share of scheme as   | ssets               |  |
|     | •   | 2017                | 2016   |
|     |   | £'000               | £'000  |
|     | Assets at 1 September 2016  | 41                  |  |
|     | Assets acquired on conversion   | -                   | 6  |
|     | Interest income   | 1                   | 4  |
|     | Actuarial gain  | 25                  | ٠ 🙀  |
|     | Employer contributions  | 55                  | 22   |
|     | Employee contributions  | 15                  | 9  |
|     | Benefits paid   | (39)                |  |
|     | At 31 August 2017   | 98                  | 41   |
| -   |   | <del>⊕1100</del>    | Marie Constant   |
|     | Tatal annaign achama liabilitias / obligations                        | (896)               | (814)  |
|     | Total pension scheme liabilities / obligations                        | 98                  | 41   |
|     | Total pension scheme assets   | <del></del>         | <del></del>  |
|     | Net Defined Benefit Pension liability                                 | (798)               | (773)  |
| 18  | Reconciliation of net income/(expenditure) to net cash flows from op- | perating activities |  |
|     |   | 2017<br>£'000       | 2016<br>£'000  |
|     | Net (expenditure)/income for the reporting period                     | (58)                | 205  |
|     | Adjusted for:   |                     |  |
|     | Net surplus on conversion to academy                                  | -                   | (240)  |
|     | Capital grants from DfE/ESFA and other capital income                 | (6)                 | (3)  |
|     | Defined benefit pension costs less contributions payable              | 31                  | 11   |
|     | Defined benefit pension net finance cost                              | 16                  | 9  |
|     | Depreciation of tangible fixed assets                                 | 27                  | 24   |
|     | Decrease/(increase) in debtors  | 23                  | (74)   |
|     | Increase in creditors   | 19                  | 115  |
|     | morease in distincts  |                     |  |
|     | Net cash provided by operating activities                             | 52                  | 47   |
|     |   |                     | the state of the s |

## NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

## FOR THE YEAR ENDED 31 AUGUST 2017

#### 19 Related party transactions

Owing to the nature of the Academy Trust's operations and the composition of the Board of Governors being drawn from local public and private sector organisations, transactions may take place with organisations in which the Academy Trust has an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the Academy Trust's financial regulations and normal procurement procedures. The following related party transaction took place in the period of account.

The Academy reimbursed expenses to Mrs C Whitmarsh for £9 (2016: £20) during the period. Mrs C Whitmarsh is a related party by virtue of the fact she is the wife of the Chair of Governors (resigned 06/07/17). There were no outstanding balances at the end of the financial year.

In entering into these transactions, the Academy Trust has complied with the requirements of the Academies Financial Handbook 2016.

#### 20 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.

