

Company Registration No. 09918358 (England and Wales)

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

(A COMPANY LIMITED BY GUARANTEE)

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2025

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

CONTENTS

	Page
Reference and administrative details	1
Governors' report	2 - 8
Governance statement	9 - 11
Statement on regularity, propriety and compliance	12
Statement of Governors' responsibilities	13
Independent auditor's report on the accounts	14 - 16
Independent reporting accountant's report on regularity	17 - 18
Statement of financial activities	19 - 20
Balance sheet	21
Cash flow statement	22
Notes to the accounts	23 - 40

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

REFERENCE AND ADMINISTRATIVE DETAILS

Governors (Trustees)

Mrs Carol Kellas (Chair)
Fr Cornelius Boyle
Mr Godwin Asonye
Ms Kayleigh Woodley
Ms Zarifa Dewey
Mrs Lucile de Carbonnieres
Mrs Josephine Douglas
Mrs Anne Spragg
Mrs Jane Day
Mrs Jannine Stebbings (to 04.10.24)
Mrs Lisa Curphey (to 06.10.24)
Ms Sabrina Bolton (to 31.01.25)
Mr Luwis Sekyonda (from 13.11.24)
Ms Victoria Crockford (from 03.02.25)

Associate Governors

Mrs Emma Downing
Mrs Elaine Peters

Members

Archbishop of Southwark
Vicar General of Southwark
Diocesan Financial Secretary of Southwark

Senior management team

- Headteacher
- Deputy Headteacher/ Inclusion Manager
- School Business Manager

Mrs Jane Day
Mrs Emma Downing
Ms Elaine West

Company registration number

09918358 (England and Wales)

Registered office

Dunley Drive
New Addington
Croydon
CR0 0RG
United Kingdom

Independent auditor

Affinia (Orpington)
Lynwood House
Crofton Road
Orpington
BR6 8QE

Bankers

Lloyds Bank
George Street
Croydon
CR0 2NS

Solicitors

Winckworth Sherwood
Minerva House
5 Montague Close
London
SE1 9BB

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

GOVERNORS' REPORT

FOR THE YEAR ENDED 31 AUGUST 2025

The governors present their annual report together with the Financial Statements and auditor's report of the charitable company for the year 1 September 2024 to 31 August 2025. The Annual report serves the purposes of both a trustees' report, and a directors' report and strategic report under company law.

The principal activity of the company is the operation of a state-funded Academy; Good Shepherd Catholic Primary & Nursery School, providing a state education for students aged 3 to 11 in the catchment area of New Addington and Croydon. It has a pupil capacity of 248 (30 per infant class, 32 per junior class and 30 in the Nursery class) and had a roll of 212 in the school census in May 2025.

Structure, governance and management

Constitution

The academy trust was incorporated as a company on 16 December 2015 and the predecessor school converted to academy status on 01 February 2016. The academy trust is a company limited by guarantee and an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the academy trust.

The governors of Good Shepherd Catholic Primary & Nursery School are also the directors of the charitable company for the purposes of company law. Details of the governors who served during the year, and to the date these Financial Statements are approved, are included in the Reference and Administrative Details on page 1.

Members' liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

Governors' indemnities

No indemnities or guarantees have been provided to third parties by the charitable company in respect of any of its Trustees.

Method of recruitment and appointment or election of governors

In accordance with the articles, the governors of the charitable company are the trustees and directors of the charitable company. They are appointed as follows:

- a) 8 Foundation Directors appointed by the Archbishop of the Diocese;
- b) 2 Staff Governors appointed by the Directors;
- c) The Headteacher being an ex officio Governor;
- d) 1 Local Governor appointed by the Governing Body;
- e) A minimum of 2 Parent Governors appointed by the Directors;
- f) Co-opted Directors appointed by the Directors.

Policies and procedures adopted for the induction and training of governors

The training and induction provide for new governors will depend on their existing experience. Where necessary, induction will provide training in charity, educational, legal and financial matters. All governors are provided with the information needed (including policies, minutes, budgets, etc.) to undertake their role as governors.

Organisational structure

The board of governors, the majority of whom are non-executive, comprises those persons appointed under the Articles of Association. The board meets as a full governing body six times a year and has three sub-committees.

The FGB deals with policies, developments and assessment of different areas of the running of the Academy. All policies and budget decisions are agreed by the Governing Body. The committees are as follows:

- Head Teachers Performance Management Committee
 - Pay Committee
-

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

GOVERNORS' REPORT

FOR THE YEAR ENDED 31 AUGUST 2025

- Admissions Committee

These committees are formally constituted with terms of reference and comprise appropriately qualified and experienced members. Governors delegate specific responsibilities to its committees, the activities of which are reported to and discussed at full Governing Body Meetings. The Pay Committee and the Admissions Committee meet once a year. The Head Teachers' Performance Management Committee meets twice a year.

The Headteacher is the Accounting Officer. The Business Manager is the Principal Finance Officer.

The day to day management of the Academy is undertaken by the Headteacher, supported by the Leadership Team.

The academy has no subsidiaries, joint ventures or associates

Arrangements for setting pay and remuneration of key management personnel

The senior management team (SMT) are the key management personnel of the trust. Trustees are also senior management although they receive no pay or other remuneration in respect of their role as trustees. Where staff trustees are in place, they receive remuneration for their role as staff and their pay is determined in the same way as applicable to all other staff. Further details of remuneration paid to staff who are trustees is set out within the notes to the accounts.

The pay of the Headteacher is set annually by the Headteacher Performance Management Committee, having regards to performance against objectives set the previous year as indicated through performance management. Pay of other SMT members is recommended to and approved by the Pay Committee again having regard to performance against previously agreed objectives and any recommendations made by the Headteacher.

Trade Union Facility Time

Relevant union officials

Number of employees who were relevant union officials during the relevant period	Full-time equivalent employee number
0	0

Percentage of time spent on facility time

Percentage of time	Number of Employees
0%	0
1% - 50%	0
51% - 99%	0
100%	0

Percentage of pay bill spent on facility time

Total Cost of facility time	£0
Total Pay bill	£1,283k
Percentage of the total pay bill spent on facility time	0%

Paid trade union activities

Time spent on paid trade union activities as a percentage of total paid facility time hours.	0%
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Related Parties and other Connected Charities and Organisations

The school is a standalone converter academy but is part of the Croydon Catholic Umbrella Trust (consisting of a number of Catholic Primary schools in the Croydon borough).

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

GOVERNORS' REPORT

FOR THE YEAR ENDED 31 AUGUST 2025

During the year ended 31st August 2024, the Umbrella Trust had the following aims:

- To enable all Catholic schools within the Umbrella Trust to provide high quality education for all their pupils and achieve the best possible standards.
- To maintain, promote and develop the Catholic ethos in our schools.
- To support all the Croydon Catholic Primary Schools in their individual visions and to enable all pupils to achieve their full potential within a Catholic community.
- To identify areas of strength in our schools.
- To identify areas of potential difficulty in any of the schools and action appropriate intervention by offering effective and on-going support to any school within the Trust facing challenging circumstances within the capacity of the group.
- To broker support from external providers as appropriate.
- To share expertise and best practice.
- To secure cost-effective resources and identify savings through economy of scale purchasing and negotiating services and agreements.

Objectives and activities

Objectives and aims

The objectives of the company are the advancement of the Catholic religion in the Diocese and to promote for the benefits of the inhabitants of the local area, the provision of facilities for recreation. It achieves these objectives by operating the Good Shepherd Catholic Primary & Nursery School, providing a state-funded primary education free of charge to its pupils and by making its facilities available to the local community.

Objectives, strategies and activities

The main objectives during the last year were to:

- Continue to build on the successful 23/24 SATs results to secure end-of-KS2 results that are in line with or above national results.
- Ensure teaching systematically identifies and clarifies pupils' misunderstandings well and ensure that pupils are secure in subject specific knowledge.
- Ensure Catholic Social Teaching is fully embedded within Good Shepherd and evident in every class.
- Support pupils in making a highly positive contribution to the school.
- Continually review the school's CSED so it is a working document which fully reflects the school's Catholic life.
- To enable children with SEND to access the right environment so that they can thrive in all aspects of school life.
- Develop children's communication and language effectively by ensuring opportunities to develop a wide vocabulary are made.
- Ensure the curriculum is coherently planned and sequenced, building on what children know and can do.

Strategies to Achieve Objectives

- To deploy staff and other resources to efficiently improve teaching and learning
- To use effective assessment measures to track progress and attainment against the set of objectives and the national norm. To evaluate the impact of strategies and resources used.
- To efficiently use financial resources to achieve the objectives.

Public benefit

In setting the objectives and planning the associated activities, governors have given careful consideration to the Charity Commission's general guidance on public benefit. The key public benefit delivered by Good Shepherd Catholic Primary & Nursery School is the maintenance and development of a high-quality education. This education is primarily for the young people of the Good Shepherd Parish and surrounding parishes and for those who then meet the admissions criteria.

The School provides a broad and balanced curriculum which helps prepare pupils for modern day life. Additional afterschool, enrichment activities and educational trips are available to enrich pupils' learning.

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

GOVERNORS' REPORT

FOR THE YEAR ENDED 31 AUGUST 2025

Strategic report

Achievements and performance

At Good Shepherd all pupils are closely tracked from Nursery to Year 6 to ensure high levels of progress and attainment. Published and internal data informs whole school development plans to ensure strong outcomes.

EYFS – 71% of the cohort achieved GLD at the end of Reception.

Key Stage 1

Year 1 – 77% of pupils passed the phonics screening test.

Year 2 – 97% of the pupils passed the Phonics test by the end of Year 2

Key Stage 2

Reading: 71% Writing 90% Maths: 65% GPS: 52% Combined (R, W & M): 52%.

Exceeding expected standards:

Attainment:

Reading: 26% Writing: 3% Maths: 10% GPS: 10% Combined (R, W & M): 3%

Key Performance Indicators (KPIs)

The school had an CSI inspection during the academic year and were awarded a 'Good' grading. Please refer also to testing and examination results in the section above entitled Achievements and Performance.

Going concern

After making appropriate enquiries, the board of governors has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, the board of governors continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the statement of accounting policies.

Financial review

We receive our income from a number of different sources. The majority of our income comes from central government via the Department of Education (DfE) who provide us with grants, based largely on our student numbers to cover our staffing and other general running costs (General Annual Grant - GAG). The DfE may provide us with additional grants, which are earmarked for specific purposes (such as Pupil Premium, which must be used to raise the attainment of disadvantaged pupils). These appear in the accounts as DfE/ESFA grants. Where we receive grant or other funding from the Local Authority (such as where we undertake responsibilities on their behalf in respect of our students) this appears in the accounts as other government grants. Such income is collectively referred to as "Restricted Funds".

Other income is received from parents (for example as contributions to trips, after school clubs, breakfast club or other costs) and from third parties (for example from our bank for interest on our account balances or from others who are charged for their use of our facilities). Such other income may be restricted or unrestricted, depending on whether it comes to us with conditions as to its use or whether it is available for spending at the discretion of the trustees.

We hold funds in two broad categories, funds which are available for spending and other funds which are not available for spending.

Spendable funds are in turn sub-categorised between those which are available for spending at the discretion of trustees ("Unrestricted Funds") and those which are subject to condition or restriction, ("Restricted Funds").

Funds not available for spending include the book value of fixed assets such as land, buildings and equipment. The school's buildings are owned by the diocese of Southwark and the School's playing fields are on a 125 year lease from the London Borough of Croydon. These have a value and are therefore included as assets in the accounts but clearly, we cannot spend this value. In common with all academies and local authorities, our share of the Local Government Pension Scheme (LGPS) surplus / (deficit) must also be reflected in our accounts and as this is not a

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

GOVERNORS' REPORT

FOR THE YEAR ENDED 31 AUGUST 2025

conventional asset / (liability), it does not get included in spendable funds. The Trust meets its obligations in respect of the LGPS by paying over pension contributions due as calculated by the scheme's actuaries.

The following balances held were held at 31 August:

Fund	Category	2025 £'000	2024 £'000
GAG	Restricted General Funds	-	-
Other DfE/ESFA Grants	Restricted General Funds	-	-
Other Income	Restricted General Funds	-	1
Sub-total General Restricted Funds		-	1
Unspent Capital Grants	Restricted Fixed Asset Fund	7	1
Other Income	Unrestricted General Fund	123	159
Sub-Total Spendable Funds		130	161
Net Book Value of Fixed Assets	Restricted Fixed Asset Fund	432	438
Share of LGPS Surplus / (Deficit)	Restricted Pension Reserve	(57)	(359)
Total All Funds		505	240

During the year under review there was a decrease of £1k (2024: decrease of £4k) on general restricted funds, a decrease of £36k (2024: decrease of £102k) on unrestricted funds and after LGPS valuation adjustments, depreciation and capital income and expenditure, an overall increase of £265k (2024: decrease of £80k) on total funds.

- The trust continues to have a relatively secure financial position and has managed to set a credit 3-year budget using funds brought forward from previous years and expected income for
- The trust maintains a risk register which is reviewed at regular interval by the full governing body and timely action is taken as appropriate. The Risk Register was last reviewed in [February 2023](#) by the governing body and a further review is due in October 2025.
- Key factors which may affect the trust's financial position include any significant sustained changes in pupil numbers and changes to key personnel. Key personnel are established in their roles.
- The trust is actively looking at ways to increase both pupil numbers and to increase income.
- The trust has begun talks with the Local Authority to establish a new Enhanced Learning Provision (ELP) within the school and it is hoped that this will be completed in the next financial year and generate additional income.
- The trust has exercised diligence in our spending, but has still continued to prioritise the educational support needs of the pupils as well as spending on the upkeep and maintenance of the school building.
- The trust will reach the end of a two-year fixed term contract with its energy suppliers in September 2025 and has arranged a continuation for a further two years after seeking competitive quotes with other suppliers.
- The trust is directly funded from the Education and Skills Funding Agency and additional funding is also received from the Local Authority for children who qualify for Pupil Premium, for Early Years funding and Sports Premium. The Deputy Head/Inclusions Manager has also secured some SEND funding from the Locality Panel
- The trust has closed its higher rate interest 32 days' notice account with Lloyds Bank. The balance was transferred to the school's main bank account during 24/25.
- Apart from the funding sources identified, the trust's only other source of fundraising is via school led events. The Friends of Good Shepherd / parents staff association has carried out a number of successful fundraising activities with the aim of contributing towards pupils' learning resources and experiences.
- The school also continues to look for opportunities to increase the number and frequency of lettings and hosted a holiday club provision in December 2024, March 2025 and during July and August 2025, for which rental income was received.
- Talks were had with other organisations looking rent spaces within the school and its grounds and these are expected to commence in the new academic/financial year.

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

GOVERNORS' REPORT

FOR THE YEAR ENDED 31 AUGUST 2025

- The school actively seeks and pursues external funding & grant opportunities and secured a £10,000.00 grant from the Royal Horticultural Society in April 2025.

Reserves policy

The principal policy on reserves is that accumulation of unspent GAG balances should not breach any limits thereon set out in the Funding agreement. The level of reserves should never be in deficit.

Each year the Governors review the resource requirements and grant and other income that is forecast for the coming year, and a three-year budget is formulated and approved.

Investment policy and powers

There are no investments held beyond balances retained with major UK clearing banks. Speculative investments are not permitted.

Principal risks and uncertainties

The governors have assessed the major risks to which the Academy is exposed, in particular those relating to academic performance/finances/child welfare/admissions. The governors have implemented a number of systems to assess risks that the Academy faces, and have developed policies and procedures to mitigate those risks. Where significant financial risk still remains, they have ensured they have adequate insurance cover. The Academy has an effective system of internal financial controls and this is explained in more detail in the Governance Statement.

The principal financial risk faced by the company is that ongoing pressure on funding results in a risk that deficits may be experienced. The budgeting and reporting process, including scrutiny by the governors of actual financial performance on a month by month basis mitigates the risk.

The main risks identified include:

- Funding level per pupil
- Level of pupils on roll
- Increased levels of pupils identified as having SEN challenges

These risks are reviewed by the full governing body and procedures are in place to mitigate these risks as previously described.

Financial and risk management objectives and policies

As the nature of the financial instruments dealt with by the company is relatively simple (bank balances, debtors and "trade" creditors), governors consider the associated risk in this area to be minimal.

The risk resulting from the company's share of the LGPS deficit is managed by following the advice of the scheme's actuaries, specifically as regards the level of contributions payable, ensuring that annual budgets are drawn up to reflect the actuary's advice.

Most of the company's income is obtained from the DfE (via the Education and Skills Funding Agency) in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the DfE during the period ended 31 August 2025 and the associated expenditure are shown as restricted funds in the statement of financial activities.

Fundraising

The academy organises fundraising events and appeals and co-ordinates the activities of our supporters both in the academy and in the wider community. During the financial year 2024/2025 the Friends of Good Shepherd (FroGS) (the parents/carers/staff group) organised several fundraising and parental participation events. These have included, a circus, pantomime, coffee mornings and tuck shop,

The trust does not use professional fundraisers.

There have been no complaints about fundraising activity this year.

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

GOVERNORS' REPORT

FOR THE YEAR ENDED 31 AUGUST 2025

The trust complies with the Fundraising Regulator's Code of Fundraising Practice.

All fundraising is undertaken by the trust in a manner that seeks to ensure that it is not unreasonably intrusive or persistent. Contact is made through direct approach, email, academy newsletters, our website and via pupils. All fundraising material contains clear instructions on how a person can be removed from mailing lists.

Plans for future periods

- Further support the spiritual development of all pupils based on Christian values
- Provide all pupils with a broad and balanced curriculum to prepare them for the present and future
- Further raise the standards for all pupils and increase attainment at the end of each key stage with the funds available

Funds held as custodian trustee on behalf of others

The academy trust is not acting as custodian trustee for any other external body.

Auditor

In so far as the Governors are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware; and
- the Governors have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

The trustees' report, incorporating a strategic report, was approved by order of the Board of Governors, as the company directors, on 17th November 2025 and signed on its behalf by.



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C Kellas

Chair of Governors

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2025

Scope of responsibility

As Governors we acknowledge we have overall responsibility for ensuring that Good Shepherd Catholic Primary & Nursery School has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As trustees, we have reviewed and taken account of the guidance in DfE's Governance Guide.

The Board of Governors has delegated the day-to-day responsibility to the Headteacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Good Shepherd Catholic Primary & Nursery School Trust and the Secretary of State for Education. The Accounting Officer is also responsible for reporting to the Board of Governors any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Governors' Report and in the Statement of Governors' Responsibilities. The Board of Governors has formally met six times during the year. Attendance during the year at meetings of the Board of Governors was as follows:

Governors	Meetings attended	Out of possible
Mrs Carol Kellas	6	6
Ms Kayleigh Woodley	6	6
Fr Cornelius Boyle	6	6
Mrs Jane Day	6	6
Mrs Emma Downing	6	6
Mrs Elaine West	6	6
Mrs Lucile De Carbonnieres	5	6
Mr Luwis Sekyonda	5	5
Mrs Anne Spragg	3	6
Ms Josephine Douglas	6	6
Mr Godwin Asonye	5	6
Ms Zarifa Dewey	6	6
Mrs Sabrina Bolton	1	3
Ms Victoria Crockford	3	3

Conflict of interest

The trust gathers information annually from governors to ensure it has a complete register of interests. At board meetings, any governor with a vested interest or possible conflict of interest is asked to withdraw from discussions and does not vote. The academy has no subsidiaries, joint ventures or associates.

Governance reviews

- The full governing body meets six times per year
- Governors also complete biennial skills audits (self-assessment) to identify the strengths and weaknesses of the academy's board members; the next being scheduled for September 2026.
- All Governors last had safeguarding training in May 2024.
- Governors are invited to attend Governors' days where they can observe classes during a normal school day and ask questions and make suggestions via a template form. The most recent was on 26th February 2025.

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2025

Review of Value for Money

As Accounting Officer, the Headteacher has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to educational and wider societal outcomes, as well as estates safety and management, achieved in return for the taxpayer resources received.

The accounting officer considers how the trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where available. The accounting officer for the academy trust has delivered improved value for money during the year by:

- The school development plan and school self-evaluation informs use of funds to ensure prioritisation and value for money.
- As part of the Umbrella Trust, the academy seeks to obtain value for money in joint purchases of services from the Local Authority. Annual Benchmarking information/data obtained from the Schools Resource Management Self-Assessment Tool (SRMSAT) is shared with the trust board.

The purpose of the system of internal control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Good Shepherd Catholic Primary & Nursery School for the period 01 September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements.

Capacity to handle risk

The board of Governors has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of Governors is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the period 01 September 2024 to 31 August 2025 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of Governors.

The risk and control framework

The Academy Trust's system of internal control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Governors;
- monthly reviews by the Board of Governors of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- identification and management of risks.

The board of governors has considered the need for a specific internal audit function and has decided to buy-in an internal audit service from Knill James Chartered Accountants of One Bell Lane, Lewes, East Sussex, BN7 1JU

The reviewer's role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems. In particular the checks carried out in the current period included testing of:

- Payroll & Personnel systems
- Purchasing systems
- Income collection processes
- The accounting system

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

GOVERNANCE STATEMENT

FOR THE YEAR ENDED 31 AUGUST 2025

- School governance

Twice annually, the internal auditor provides a report to the board of Trustees, on the operation of the systems of control and on the discharge of the board of trustees' financial responsibilities.

The first internal scrutiny visit in February 2025 resulted in no recommendations, as did the second internal scrutiny visit in May 2025

Review of effectiveness

As Accounting Officer, the Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the external financial consultant
- the work of the internal auditor
- the work of the external auditor
- the financial management and governance self-assessment process
- the questions and challenges of the Board of Governors of the Academy Trust who have responsibility for the development and maintenance of the internal control framework.
- the work of the Principal Finance Officer

The accounting officer has been advised of the implications of the result of their review of the system of internal control. The governing body is responsible for addressing weaknesses and ensuring continuous improvement to the systems is in place.

Conclusion

Based on the evidence of monthly management accounts, regular audits, twice termly full governing body meetings and the advice of the accounting officer, the board of trustees is of the opinion that the academy trust has an adequate and effective framework for governance, risk management and control.

Approved by order of the Board of Governors on 17th November 2025 and signed on its behalf by:



C Kellas

Chair of Governors



J Day

Accounting Officer

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

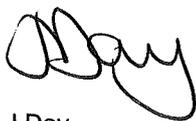
STATEMENT OF REGULARITY, PROPRIETY AND COMPLIANCE

FOR THE YEAR ENDED 31 AUGUST 2025

As accounting officer of Good Shepherd Catholic Primary & Nursery School, I confirm that I have had due regard to the framework of authorities governing regularity, propriety and compliance, including the trust's funding agreement with the Department for Education (DfE), and the requirements of the Academy Trust Handbook, including responsibilities for estates safety and management. I have also considered my responsibility to notify the Academy Trust Board of Governors and DfE of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management.

I confirm that I and the Board of Governors are able to identify any material irregular or improper use of all funds by the Academy Trust, or material non-compliance with the framework of authorities.

I confirm that no instances of material irregularity, impropriety or non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Governors and DfE.



J Day
Accounting Officer

17 November 2025

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

STATEMENT OF GOVERNORS' RESPONSIBILITIES

FOR THE YEAR ENDED 31 AUGUST 2025

The Governors (who act as trustees for Good Shepherd Catholic Primary & Nursery School and are also the directors of Good Shepherd Catholic Primary & Nursery School for the purposes of company law) are responsible for preparing the Governors' report and the financial statements in accordance with the Academies Accounts Direction 2024 to 2025 published by the Department for Education, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Governors to prepare financial statements for each financial year. Under company law, the Governors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period.

In preparing these financial statements, the Governors are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Governors are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Governors are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring that grants received from ESFA/DfE have been applied for the purposes intended.

The Governors are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Governors on 17 November 2025 and signed on its behalf by:



C Kellas

Chair of Governors

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

FOR THE YEAR ENDED 31 AUGUST 2025

Opinion

We have audited the financial statements of Good Shepherd Catholic Primary & Nursery School for the year ended 31 August 2025 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025 issued by the Department for Education.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 August 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006; and
- have been prepared in accordance with the Charities SORP 2019 and the Academies Accounts Direction 2024 to 2025.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the 'Auditor's responsibilities for the audit of the financial statements' section of our report. We are independent of the Academy Trust in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Governors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Academy Trust's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Governors with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The Governors are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Governors' report including the incorporated strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Governors' report including the incorporated strategic report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the Academy Trust and its environment obtained in the course of the audit, we have not identified material misstatements in the Governors' report, including the incorporated strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Governors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Governors

As explained more fully in the statement of Governors' responsibilities, the Governors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Governors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the Governors are responsible for assessing the Academy Trust's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Governors either intend to liquidate the charitable company, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

- Enquiry of management and those charged with governance around actual and potential litigation and claims.
- Enquiry of management to identify any instances of non-compliance with laws and regulations.
- Reviewing minutes of meetings of those charged with governance.
- Reviewing internal audit reports.
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.
- Auditing the risk of management override of controls, including through testing journal entries and other adjustments for appropriateness, and evaluating the business rationale of significant transactions outside the normal course of business.

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

INDEPENDENT AUDITOR'S REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

A further description of our responsibilities is available on the Financial Reporting Council's website at: <https://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Louise Hallsworth FCA (Senior Statutory Auditor)

For and on behalf of Affinia (Orpington), Statutory Auditor

Chartered Accountants

Lynwood House

Crofton Road

Orpington

BR6 8QE

Date:

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

INDEPENDENT REPORTING ACCOUNTANT'S REPORT ON REGULARITY TO GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL AND THE SECRETARY OF STATE FOR EDUCATION

FOR THE YEAR ENDED 31 AUGUST 2025

In accordance with the terms of our engagement letter dated 21 March 2025 and further to the requirements of the Department for Education (DfE) as included in the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts, we have carried out an engagement to obtain limited assurance about whether anything has come to our attention that would suggest, in all material respects, the expenditure disbursed and income received by Good Shepherd Catholic Primary & Nursery School during the period 1 September 2024 to 31 August 2025 have not been applied to the purposes intended by Parliament and that the financial transactions do not conform to the authorities which govern them.

This report is made solely to Good Shepherd Catholic Primary & Nursery School and the Secretary of State for Education in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Good Shepherd Catholic Primary & Nursery School and the Secretary of State for Education those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Good Shepherd Catholic Primary & Nursery School and the Secretary of State for Education, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of the accounting officer of Good Shepherd Catholic Primary & Nursery School and the reporting accountant

The accounting officer is responsible, under the requirements of Good Shepherd Catholic Primary & Nursery School's funding agreement with the Secretary of State for Education and the Academy Trust Handbook, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance, and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the extant Framework and Guide for External Auditors and Reporting Accountants of Academy Trusts. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2024 to 31 August 2025 have not been applied for the purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by the DfE, which requires a limited assurance engagement as set out in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the Academy Trust's income and expenditure.

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

INDEPENDENT REPORTING ACCOUNTANT'S REPORT ON REGULARITY TO GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL AND THE SECRETARY OF STATE FOR EDUCATION (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

The work undertaken to draw to our conclusion includes:

- Review of payments to staff;
- Review of payments to suppliers and other third parties;
- Review of grant and other income streams;
- Review of some key financial control procedures;
- Discussions with finance staff;
- Consideration of the record maintained by the Accounting Officer of the oversight they have exercised;
- Consideration of the programme of internal scrutiny implemented by the Academy Trust in order to comply with its obligations under 3.1 of the Academy Trust Handbook 2024.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2024 to 31 August 2025 has not been applied for the purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Reporting Accountant

Affinia (Orpington)
Lynwood House
Crofton Road
Orpington
BR6 8QE

Date:

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2025

	Notes	Unrestricted funds £'000	Restricted funds: General £'000	Fixed asset £'000	Total 2025 £'000	Total 2024 £'000
Income and endowments from:						
Donations and capital grants	3	-	-	6	6	11
Charitable activities:						
- Funding for educational operations	4	30	1,708	-	1,738	1,562
Other trading activities	5	18	-	-	18	20
Investments	6	2	-	-	2	4
Total		<u>50</u>	<u>1,708</u>	<u>6</u>	<u>1,764</u>	<u>1,597</u>
Expenditure on:						
Raising funds	7	7	-	-	7	2
Charitable activities:						
- Grants	8	-	-	-	-	39
- Educational operations	9	79	1,701	6	1,786	1,700
Total	7	<u>86</u>	<u>1,701</u>	<u>6</u>	<u>1,793</u>	<u>1,741</u>
Net income/(expenditure)		(36)	7	-	(29)	(144)
Other recognised gains/(losses)						
Actuarial gains on defined benefit pension schemes	19	-	294	-	294	64
Net movement in funds		(36)	301	-	265	(80)
Reconciliation of funds						
Total funds brought forward		159	(358)	439	240	320
Total funds carried forward		<u>123</u>	<u>(57)</u>	<u>439</u>	<u>505</u>	<u>240</u>

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

STATEMENT OF FINANCIAL ACTIVITIES (CONTINUED) INCLUDING INCOME AND EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 31 AUGUST 2025

Comparative year information Year ended 31 August 2024	Notes	Unrestricted funds £'000	Restricted funds: General £'000	Fixed asset £'000	Total 2024 £'000
Income and endowments from:					
Donations and capital grants	3	-	5	6	11
Charitable activities:					
- Funding for educational operations	4	15	1,547	-	1,562
Other trading activities	5	20	-	-	20
Investments	6	4	-	-	4
Total		<u>39</u>	<u>1,552</u>	<u>6</u>	<u>1,597</u>
Expenditure on:					
Raising funds	7	-	2	-	2
Charitable activities:					
- Grants	8	-	-	39	39
- Educational operations	9	140	1,551	9	1,700
Total	7	<u>140</u>	<u>1,553</u>	<u>48</u>	<u>1,741</u>
Net expenditure		(101)	(1)	(42)	(144)
Transfers between funds	17	(1)	(2)	3	-
Other recognised gains/(losses)					
Actuarial gains on defined benefit pension schemes	19	-	64	-	64
Net movement in funds		(102)	61	(39)	(80)
Reconciliation of funds					
Total funds brought forward		<u>261</u>	<u>(419)</u>	<u>478</u>	<u>320</u>
Total funds carried forward		<u>159</u>	<u>(358)</u>	<u>439</u>	<u>240</u>

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

BALANCE SHEET

AS AT 31 AUGUST 2025

		2025		2024	
	Notes	£'000	£'000	£'000	£'000
Fixed assets					
Tangible assets	13		432		438
Current assets					
Debtors	14	49		38	
Cash at bank and in hand		135		196	
		<u>184</u>		<u>234</u>	
Current liabilities					
Creditors: amounts falling due within one year	15	(54)		(73)	
		<u></u>		<u></u>	
Net current assets			130		161
Net assets excluding pension liability			562		599
Defined benefit pension scheme liability	19		(57)		(359)
			<u></u>		<u></u>
Total net assets			<u>505</u>		<u>240</u>
Funds of the Academy Trust:					
Restricted funds	17				
- Fixed asset funds			439		439
- Restricted income funds			-		1
- Pension reserve			(57)		(359)
			<u>382</u>		<u>81</u>
Total restricted funds			382		81
Unrestricted income funds	17		123		159
			<u>505</u>		<u>240</u>
Total funds			<u>505</u>		<u>240</u>

The financial statements on pages 19 to 40 were approved by the Governors and authorised for issue on 17 November 2025 and are signed on their behalf by:



C Kellas
Chair of Governors

Company registration number 09918358 (England and Wales)

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 AUGUST 2025

	Notes	2025 £'000	£'000	2024 £'000	£'000
Cash flows from operating activities					
Net cash used in operating activities	20		(69)		(157)
Cash flows from investing activities					
Dividends, interest and rents from investments		2		4	
Capital grants from DfE Group		6		6	
Purchase of tangible fixed assets		-		(7)	
Net cash provided by investing activities			<u>8</u>		<u>3</u>
Net decrease in cash and cash equivalents in the reporting period			(61)		(154)
Cash and cash equivalents at beginning of the year			<u>196</u>		<u>350</u>
Cash and cash equivalents at end of the year			<u><u>135</u></u>		<u><u>196</u></u>

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2025

1 Accounting policies

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

1.1 Basis of preparation

The financial statements of the Academy Trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their financial statements in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2024 to 2025 issued by the Department for Education, the Charities Act 2011 and the Companies Act 2006.

1.2 Going concern

The Governors assess whether the use of going concern is appropriate, ie whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charitable company to continue as a going concern. The Governors make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern. Thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Income

All incoming resources are recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the statement of financial activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the statement of financial activities in the period for which it is receivable, and any abatement in respect of the period is deducted from income and recognised as a liability.

Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grants are reflected in the balance sheet in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

Donations

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the Academy Trust has provided the goods or services.

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

1 Accounting policies

(Continued)

1.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

All resources expended are inclusive of irrecoverable VAT.

Expenditure on raising funds

This includes all expenditure incurred by the Academy Trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Charitable activities

These are costs incurred on the Academy Trust's educational operations, including support costs and costs relating to the governance of the Academy Trust apportioned to charitable activities.

1.5 Tangible fixed assets and depreciation

Assets costing £2,500 or more per item (or less if they form part of a larger purchase or project where the total cost exceeds £10,000) are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding that require the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Where tangible fixed assets have been acquired / funded by other income, the fixed asset fund is also credited. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities.

Depreciation is provided on all tangible fixed assets other than leasehold land, at rates calculated to write off the cost of each asset on a straight-line basis over its expected useful life, as follows:

Leasehold Land	Not depreciated
Computer equipment	3 - 5 years
Fixtures, fittings & equipment	5 - 15 years

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the statement of financial activities.

1.6 Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods of services it must provide.

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

1 Accounting policies

(Continued)

1.7 Leased assets

Rentals under operating leases are charged on a straight-line basis over the lease term.

1.8 Financial instruments

The Academy Trust only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the Academy Trust and their measurement basis are as follows.

Financial assets

Trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost. Prepayments are not financial instruments.

Cash at bank is classified as a basic financial instrument and is measured at face value.

Financial liabilities

Trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost. Taxation and social security are not included in the financial instruments disclosure definition.

Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument.

1.9 Taxation

The Academy Trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by chapter 3 part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

1.10 Pensions benefits

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes and the assets are held separately from those of the Academy Trust.

The TPS is an unfunded scheme and contributions are calculated to spread the cost of pensions over employees' working lives with the Academy Trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary based on quadrennial valuations using a prospective unit credit method. The TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions are recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the Academy Trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high-quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income or expenditure are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses. Actuarial gains and losses are recognised immediately in other recognised gains and losses.

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

1 Accounting policies

(Continued)

1.11 Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Governors.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

2 Critical accounting estimates and areas of judgement

Accounting estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The Academy Trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 19, will impact on the carrying amount of the pension liability. Furthermore, a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2022 has been used by the actuary in valuing the pensions liability at 31 August 2025. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Critical areas of judgement

In preparing these Financial Statements, the Governors have not needed to exercise any subjective judgments that would be critical to the Academy Trust's Financial Statements.

3 Donations and capital grants

	Unrestricted funds £'000	Restricted funds £'000	Total 2025 £'000	Total 2024 £'000
Private sponsorship	-	-	-	5
Capital grants	-	6	6	6
	<u>-</u>	<u>6</u>	<u>6</u>	<u>11</u>
	<u>-</u>	<u>6</u>	<u>6</u>	<u>11</u>

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

4 Funding for the Academy Trust's educational operations

	Unrestricted funds £'000	Restricted funds £'000	Total 2025 £'000	Total 2024 £'000
DfE/ESFA grants				
General annual grant (GAG)	-	1,216	1,216	1,168
Other DfE/ESFA grants:				
- UIFSM	-	25	25	26
- Pupil premium	-	93	93	94
- Teachers pay additional grant	-	19	19	19
- Core schools budget grant / Mainstream schools additional grant	-	40	40	37
- PE and sport premium	-	18	18	18
- Teachers pension employer contribution grant	-	23	23	10
- Others	-	9	9	11
	-	1,443	1,443	1,383
Other government grants				
Local authority grants	-	221	221	115
Mayor of London FSM	-	44	44	49
	-	265	265	164
Other funding				
Catering income	8	-	8	4
Trips income	1	-	1	5
Other incoming resources	21	-	21	6
	30	-	30	15
Total funding	30	1,708	1,738	1,562

5 Other trading activities

	Unrestricted funds £'000	Restricted funds £'000	Total 2025 £'000	Total 2024 £'000
Hire of facilities	9	-	9	6
Income from facilities and services	9	-	9	11
Other income	-	-	-	3
	18	-	18	20

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

6 Investment income	Unrestricted funds £'000	Restricted funds £'000	Total 2025 £'000	Total 2024 £'000
Short term deposits	2	-	2	4

7 Expenditure	Staff costs £'000	Non-pay expenditure		Total 2025 £'000	Total 2024 £'000
		Premises £'000	Other £'000		
Expenditure on raising funds					
- Direct costs	-	-	7	7	2
Academy's educational operations					
- Direct costs	1,160	5	88	1,253	1,135
- Allocated support costs	199	131	203	533	565
	<u>1,359</u>	<u>136</u>	<u>298</u>	<u>1,793</u>	<u>1,702</u>

Net income/(expenditure) for the year includes:	2025 £'000	2024 £'000
Depreciation of tangible fixed assets	6	9
Fees payable to auditor for:		
- Audit	7	6
- Other services	5	6
Net interest on defined benefit pension liability	18	22
	<u> </u>	<u> </u>

Included within expenditure are the following transactions:

	Total £
Gifts made by the Academy Trust - total	172
	<u> </u>

Clarification – While the majority of disclosure in these accounts are rounded to £'000, the disclosure of gifts made is not. The value of gifts for the year is £172 (and not £172k).

8 Analysis of grant expenditure	Unrestricted funds £'000	Restricted funds £'000	Total 2025 £'000	Total 2024 £'000
Improvements to diocesan property occupied by the Academy Trust	-	-	-	39
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

9 Charitable activities

	Unrestricted funds £'000	Restricted funds £'000	Total 2025 £'000	Total 2024 £'000
Direct costs				
Educational operations	8	1,245	1,253	1,135
Support costs				
Educational operations	71	462	533	565
	<u>79</u>	<u>1,707</u>	<u>1,786</u>	<u>1,700</u>
	<u><u>79</u></u>	<u><u>1,707</u></u>	<u><u>1,786</u></u>	<u><u>1,700</u></u>
Analysis of costs			2025	2024
			£'000	£'000
Direct costs				
Teaching and educational support staff costs			1,160	1,047
Staff development			4	8
Depreciation			5	7
Technology costs			10	6
Educational supplies and services			13	26
Educational consultancy			43	16
Other direct costs			18	25
			<u>1,253</u>	<u>1,135</u>
			<u><u>1,253</u></u>	<u><u>1,135</u></u>
Support costs				
Support staff costs			225	257
Defined benefit pension scheme - staff costs (FRS102 adjustment)			(26)	(23)
Depreciation			1	2
Technology costs			14	16
Maintenance of premises and equipment			16	14
Cleaning			37	33
Energy costs			42	38
Rent, rates and other occupancy costs			26	36
Insurance			6	5
Security and transport			3	4
Catering			95	99
Defined benefit pension scheme - finance costs (FRS102 adjustment)			18	22
Legal costs			1	-
Other support costs			58	50
Governance costs			17	12
			<u>533</u>	<u>565</u>
			<u><u>533</u></u>	<u><u>565</u></u>

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

10 Staff

Staff costs and employee benefits

Staff costs during the year were:

	2025 £'000	2024 £'000
Wages and salaries	911	931
Social security costs	98	89
Pension costs	260	247
Defined benefit pension scheme - staff costs (FRS102 adjustment)	(26)	(23)
Staff costs - employees	1,243	1,244
Agency staff costs	102	37
Staff restructuring costs	14	-
Total staff expenditure	1,359	1,281

Staff restructuring costs comprise:

Severance payments	14	-
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Severance payments

The Academy Trust paid 1 severance payments in the year, disclosed in the following bands:

£0 - £25,000	1
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Staff numbers

The average number of persons employed by the Academy Trust during the year was as follows:

	2025 Number	2024 Number
Teachers	10	11
Administration and support	23	24
Management	3	3
	36	38

The number of persons employed, expressed as a full time equivalent, was as follows:

	2025 Number	2024 Number
Teachers	7	8
Administration and support	13	12
Management	3	3
	23	23

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

10 Staff

(Continued)

Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs and employer national insurance contributions) exceeded £60,000 was:

	2025 Number	2024 Number
£60,000 - £70,000	1	1
£80,001 - £90,000	1	1
	<u> </u>	<u> </u>

Key management personnel

The key management personnel of the Academy Trust comprise the Governors and the senior management team as listed on page 1. The total amount of key management personnel benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the Academy Trust was £401,009 (2024: £379,838).

11 Governors' remuneration and expenses

One or more of the Governors has been paid remuneration or has received other benefits from an employment with the Academy Trust. The Headteacher and other staff Governors only receive remuneration in respect of services they provide undertaking the roles of Headteacher and staff members under their contracts of employment, and not in respect of their services as Governors.

The value of Governors' remuneration and other benefits was as follows:

J Day (Headteacher):

- Remuneration: £85,000 - £90,000 (2024: £80,000 - £85,000)
- Employer's pension contributions: £20,000 - £25,000 (2024: £20,000 - £25,000)

K Woodley (Staff Governor):

- Remuneration: £20,000 - £25,000 (2024: £20,000 - £25,000)
- Employer's pension contributions: £5,000 - £10,000 (2024: £5,000 - £10,000)

S Bolton (Staff Governor - Resigned on 31/01/2025):

- Remuneration: £35,000 - £40,000 (2024: £50,000 - £55,000)
- Employer's pension contributions: £5,000 - £10,000 (2024: £10,000 - £15,000)

V Crockford (Staff Governor - Appointed 3/02/2025)

- Remuneration: £20,000 - £25,000 (2024: Not appointed)
- Employer's pension contributions: £5,000 - £10,000 (2024: Not appointed)

During the year ended 31 August 2025, travel, subsistence, and other expenses totalling £619 (2024: £233) were reimbursed or paid directly to 2 Governors (2024: 2 Governors).

Other related party transactions involving the Governors are set out within the related parties note

12 Governors' and officers' insurance

The Academy Trust has opted into the Department for Education's Risk Protection Arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Governors and officers from claims arising from negligent acts, errors or omissions occurring whilst on Academy Trust business, and provides cover up to £10,000,000. It is not possible to quantify the Governors and officers indemnity element from the overall cost of the RPA scheme.

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

13 Tangible fixed assets

	Leasehold Land	Computer equipment	Fixtures, fittings & equipment	Total
	£'000	£'000	£'000	£'000
Cost				
At 1 September 2024 and 31 August 2025	428	72	121	621
Depreciation				
At 1 September 2024	-	69	114	183
Charge for the year	-	3	3	6
At 31 August 2025	-	72	117	189
Net book value				
At 31 August 2025	428	-	4	432
At 31 August 2024	428	3	7	438

The Academy occupies the Buildings under the terms of a licence to occupy that does not confer substantially all of the risks and rewards of ownership. The buildings are owned by the Southwark Roman Catholic Diocesan Corporation (a company registered with Companies House no 00393665) being the corporate body which is the Custodian Trustee of the lands and properties of the Roman Catholic Diocese of Southwark Diocesan Trust. The buildings are subject to a Supplemental Agreement dated 29 January 2016 whereby the Academy occupies the buildings on a continual basis until the termination of the Funding Agreement or the Supplemental Agreement. The landlords have agreed that the Academy could jointly enter into a supplemental agreement with the Secretary of State for Education which grants the academy trust the right to occupy the buildings, subject inter-alia to the landlord's ability to give two year's notice of termination of the agreement. The Trustees of the Academy Trust have considered carefully the requirements of and guidance notes within the Academies Accounts Direction 2020 to 2021 issued by the ESFA. They have concluded that, taking into account the rights and obligations placed upon the Academy Trust by the licence to occupy, the substance of the arrangement is not materially different to its legal form. Accordingly they have concluded that it would be misleading to recognise the Academy's right to occupy its buildings as a fixed asset on its balance sheet.

Playing fields are occupied on the basis of a 125 year lease with London Borough of Croydon and are valued at £427,975.

14 Debtors

	2025 £'000	2024 £'000
Trade debtors	-	2
VAT recoverable	4	8
Other debtors	3	1
Prepayments and accrued income	42	27
	49	38

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

15 Creditors: amounts falling due within one year

	2025 £'000	2024 £'000
Trade creditors	-	10
Other taxation and social security	21	20
Accruals and deferred income	33	43
	<u>54</u>	<u>73</u>

16 Deferred income

	2025 £'000	2024 £'000
Deferred income is included within:		
Creditors due within one year	16	15
	<u>16</u>	<u>15</u>
Deferred income at 1 September 2024	15	33
Released from previous years	(15)	(33)
Resources deferred in the year	16	15
	<u>16</u>	<u>15</u>
Deferred income at 31 August 2025	16	15

The deferred income at 31 August 2025 comprises of £15k (2024: £15k) for Universal Infant Free School Meal income received in advance and £1k trip income (2024: £nil)

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

17 Funds

	Balance at 1 September 2024 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2025 £'000
Restricted general funds					
General Annual Grant (GAG)	-	1,216	(1,216)	-	-
UIFSM	-	25	(25)	-	-
Pupil premium	-	93	(93)	-	-
Other DfE/ESFA grants	-	109	(109)	-	-
Other government grants	-	265	(265)	-	-
Other restricted funds	1	-	(1)	-	-
Pension reserve	(359)	-	8	294	(57)
	<u>(358)</u>	<u>1,708</u>	<u>(1,701)</u>	<u>294</u>	<u>(57)</u>
Restricted fixed asset funds					
Inherited on conversion	428	-	-	-	428
DfE group capital grants	3	6	(1)	-	8
Capital expenditure from GAG and other funds	8	-	(5)	-	3
	<u>439</u>	<u>6</u>	<u>(6)</u>	<u>-</u>	<u>439</u>
Total restricted funds	<u>81</u>	<u>1,714</u>	<u>(1,707)</u>	<u>294</u>	<u>382</u>
Unrestricted funds					
General funds	<u>159</u>	<u>50</u>	<u>(86)</u>	<u>-</u>	<u>123</u>
Total funds	<u>240</u>	<u>1,764</u>	<u>(1,793)</u>	<u>294</u>	<u>505</u>

The specific purposes for which the funds are to be applied are as follows:

The Restricted General Funds are used to fund the general operating costs of the Academy.

Under the funding agreement with the Secretary of State, the Academy Trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2025.

The Pension Reserve represents the Academy Trust's share of the LGPS pension fund deficit / surplus.

The Restricted Fixed Asset Fund represents the net book value of fixed assets plus the unspent element of Capital funds, less Capital Loans. When assets are purchased, the fund is increased, and depreciation charges reduce the fund.

Unrestricted Funds represent balances held at period end that can be applied at the discretion of the Governors, to support any of the Academy Trust's charitable purposes.

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

17 Funds

(Continued)

Comparative information in respect of the preceding period is as follows:

	Balance at 1 September 2023 £'000	Income £'000	Expenditure £'000	Gains, losses and transfers £'000	Balance at 31 August 2024 £'000
Restricted general funds					
General Annual Grant (GAG)	-	1,168	(1,166)	(2)	-
UIFSM	-	26	(26)	-	-
Pupil premium	-	94	(94)	-	-
Other DfE/ESFA grants	-	95	(95)	-	-
Other government grants	-	164	(164)	-	-
Other restricted funds	5	5	(9)	-	1
Pension reserve	(424)	-	1	64	(359)
	<u>(419)</u>	<u>1,552</u>	<u>(1,553)</u>	<u>62</u>	<u>(358)</u>
Restricted fixed asset funds					
Inherited on conversion	428	-	-	-	428
DfE group capital grants	37	6	(40)	-	3
Capital expenditure from GAG and other funds	13	-	(8)	3	8
	<u>478</u>	<u>6</u>	<u>(48)</u>	<u>3</u>	<u>439</u>
Total restricted funds	<u>59</u>	<u>1,558</u>	<u>(1,601)</u>	<u>65</u>	<u>81</u>
Unrestricted funds					
General funds	<u>261</u>	<u>39</u>	<u>(140)</u>	<u>(1)</u>	<u>159</u>
Total funds	<u>320</u>	<u>1,597</u>	<u>(1,741)</u>	<u>64</u>	<u>240</u>

18 Analysis of net assets between funds

	Unrestricted Funds £'000	Restricted funds: General £'000	Fixed asset £'000	Total Funds £'000
Fund balances at 31 August 2025 are represented by:				
Tangible fixed assets	-	-	432	432
Current assets	123	54	7	184
Current liabilities	-	(54)	-	(54)
Pension scheme liability	-	(57)	-	(57)
Total net assets	<u>123</u>	<u>(57)</u>	<u>439</u>	<u>505</u>

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

18 Analysis of net assets between funds

(Continued)

	Unrestricted	Restricted funds:		Total Funds £'000
	Funds £'000	General £'000	Fixed asset £'000	
Fund balances at 31 August 2024 are represented by:				
Tangible fixed assets	-	-	438	438
Current assets	232	1	1	234
Current liabilities	(73)	-	-	(73)
Pension scheme liability	-	(359)	-	(359)
Total net assets	<u>159</u>	<u>(358)</u>	<u>439</u>	<u>240</u>

19 Pension and similar obligations

The Academy Trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by London Borough of Croydon. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2020, and that of the LGPS related to the period ended 31 March 2022.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academy trusts. All teachers have the option to opt out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary. These contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to ensure scheme costs are recognised and managed appropriately and the review specifies the level of future contributions.

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

19 Pension and similar obligations

(Continued)

Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education on 27 October 2023, with the SCAPE rate, set by HMT, applying a notional investment return based on 1.7% above the rate of CPI. The key elements of the valuation outcome are:

- Employer contribution rates set at 28.68% of pensionable pay (including a 0.08% administration levy). This is an increase of 5% in employer contributions and the cost control result is such that no change in member benefits is needed.
- Total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262,000 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222,200 million, giving a notional past service deficit of £39,800 million.

The result of this valuation will be implemented from 1 April 2024. The next valuation result is due to be implemented from 1 April 2027.

The employer's pension costs paid to the TPS in the period amounted to £145k (2024: £134k).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The Academy Trust is unable to identify its share of the underlying assets and liabilities of the plan. Accordingly, the Academy Trust has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The Academy Trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contributions are as noted below. The agreed contribution rates for future years are 28% for employers and 5.5% to 12.5% for employees

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on GOV.UK.

Total contributions made	2025	2024
	£'000	£'000
Employer's contributions	115	114
Employees' contributions	24	25
	<hr/>	<hr/>
Total contributions	139	139
	<hr/> <hr/>	<hr/> <hr/>

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

19 Pension and similar obligations (Continued)

Principal actuarial assumptions	2025 %	2024 %
Rate of increase in salaries	2.70	2.65
Rate of increase for pensions in payment/inflation	2.70	2.65
Discount rate for scheme liabilities	6.05	5.00
Inflation assumption (CPI)	2.70	2.70

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	2025 Years	2024 Years
Retiring today		
- Males	21.7	21.4
- Females	18.9	20.9
Retiring in 20 years		
- Males	21.1	18.9
- Females	25.2	25.2

Sensitivity analysis

Scheme liabilities would have been affected by changes in assumptions as follows:

	2025 £'000	2024 £'000
Discount rate - 0.1%	1,279	1,386
Life expectancy +1 year	1,308	1,415
Salary rate + 0.1%	1,259	1,362
Pension rate + 0.1%	1,279	1,386

Defined benefit pension scheme net liability

	2025 £'000	2024 £'000
Scheme assets	1,201	1,002
Scheme obligations	(1,258)	(1,361)
Net liability	(57)	(359)

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

19 Pension and similar obligations

(Continued)

The Academy Trust's share of the assets in the scheme

	2025 Fair value £'000	2024 Fair value £'000
Equities	805	661
Bonds	240	201
Cash	36	30
Property	120	110
	<u>1,201</u>	<u>1,002</u>

The actual return on scheme assets was £105,000 (2024: £106,000).

Amount recognised in the statement of financial activities

	2025 £'000	2024 £'000
Current service cost	89	91
Interest income	(52)	(44)
Interest cost	70	66
	<u>107</u>	<u>113</u>

Changes in the present value of defined benefit obligations

	2025 £'000	2024 £'000
At 1 September 2024	1,361	1,230
Current service cost	89	91
Interest cost	70	66
Employee contributions	24	25
Actuarial gain	(241)	(2)
Benefits paid	(45)	(49)
	<u>1,258</u>	<u>1,361</u>

Changes in the fair value of the Academy Trust's share of scheme assets

	2025 £'000	2024 £'000
At 1 September 2024	1,002	806
Interest income	52	44
Actuarial gain	53	62
Employer contributions	115	114
Employee contributions	24	25
Benefits paid	(45)	(49)
	<u>1,201</u>	<u>1,002</u>

GOOD SHEPHERD CATHOLIC PRIMARY & NURSERY SCHOOL

NOTES TO THE FINANCIAL STATEMENTS (CONTINUED)

FOR THE YEAR ENDED 31 AUGUST 2025

20 Reconciliation of net expenditure to net cash flow from operating activities

	Notes	2025 £'000	2024 £'000
Net expenditure for the reporting period (as per the statement of financial activities)		(29)	(144)
Adjusted for:			
Capital grants from DfE and other capital income		(6)	(6)
Investment income receivable	6	(2)	(4)
Defined benefit pension costs less contributions payable	19	(26)	(23)
Defined benefit pension scheme finance cost	19	18	22
Depreciation of tangible fixed assets		6	9
(Increase)/decrease in debtors		(11)	6
(Decrease) in creditors		(19)	(17)
Net cash used in operating activities		<u>(69)</u>	<u>(157)</u>

21 Analysis of changes in net funds

	1 September 2024 £'000	Cash flows £'000	31 August 2025 £'000
Cash	196	(61)	135
	<u>196</u>	<u>(61)</u>	<u>135</u>

22 Related party transactions

Owing to the nature of the Academy Trust and the composition of the Board of Governors being drawn from local public and private sector organisations, transactions may take place with organisations in which the Governors have an interest. The following related party transactions took place in the financial period.

E Snow, a close family member of S Bolton, a Governor, is employed by the academy trust. The appointment was made in open competition. S Bolton was not involved in the decision making process regarding the appointment. E Snow is paid within the normal pay scale for their role and receives no special treatment as a result of their relationship with S Bolton.

E Day, a close family member of J Daye, the Headteacher, is employed by the academy trust. The appointment was made in open competition. J Day was not involved in the decision making process regarding the appointment. E Day is paid within the normal pay scale for their role and receives no special treatment as a result of their relationship with J Day.

In entering into the above transactions, the Academy Trust has complied with the requirements of the Academies Trust Handbook 2024.

23 Members' liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he or she is a member, or within one year after he or she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he or she ceases to be a member.

Client Name: Good Shepherd Catholic Primary & Nursery School

Final Post Balance Sheet Events Review

For the year ended 31 August 2025

The questionnaire below is designed to address the events, circumstances or issues that might happen to an academy after the audit visit may require an amendment, provision or disclosure in the accounts.

I confirm that since the date of the audit visit and to the best of my knowledge and belief, there have been

- 1 No Adverse Ofsted/Internal Audit Reports.
- 2 No material changes to the basis or level of funding.
- 3 No material changes to the financial position .
- 4 No material change in pupil numbers or pupil number expectations.
- 5 No breaches of any law or regulation that is central to the school's ability to operate.
- 6 No claims or litigation involving the academy.
- 7 No borrowings entered into, material asset sales or other transactions unusual in size or nature.
- 8 No other commitments or contingencies.
- 9 No changes to accounting policies or practices.
- 10 No discovery of fraud, irregularity or error.
- 11 No other issues or events such as fire, flood or other material interruption.
- 12 Other points not covered above that may necessitate extra provision or disclosure in the accounts

Signed _____

Date _____

;

Additional comments, if applicable